FINANCIAL
STATEMENTS

DIRECTORS' **REPORT**

The directors of **SANICHI TECHNOLOGY BERHAD** hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 31 March 2025.

PRINCIPAL ACTIVITIES

The principal activities of the Company are investment holding and the provision of management services. The details of the subsidiaries are disclosed in Note 16 to the financial statements.

RESULTS OF OPERATIONS

The results of operations of the Group and of the Company for the financial year are as follows:

	Group RM	Company RM
Loss before tax	(18,326,290)	(1,884,790)
Income tax expense	(484,548)	(237,788)
Loss for the financial year	(18,810,838)	(2,122,578)
Loss attributable to:		
Owners of the Company	(18,801,719)	(2,122,578)
Non-controlling interests	(9,119)	-
	(18,810,838)	(2,122,578)

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year have not been substantially affected by any item, transaction or event of a material and unusual nature.

DIVIDENDS

No dividend has been paid or declared by the Company since the end of the previous financial period. The directors do not recommend any dividend payment in respect of the current financial year.

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

ISSUE OF SHARES AND DEBENTURES

On 14 August 2024, the Company granted 240,000,000 share options under its Employees' Share Option Scheme ("ESOS") to eligible employees at an exercise price of RM0.016 per share, representing a discount to the market price of RM0.020 per share on the date of offer. The options carried no vesting conditions and were exercisable immediately. All options were fully exercised during the financial year, resulting in the issuance of 240,000,000 new ordinary shares.

On 16 December 2024, the Company completed a share consolidation of every 10 existing ordinary shares into 1 consolidated share, with fractional disregarded and resulting in the reduction in the number of ordinary shares from 1,643,095,559 ordinary shares to 164,309,556 consolidated ordinary shares.

DIRECTORS' REPORT
cont'd

ISSUE OF SHARES AND DEBENTURES cont'd

On 3 February 2025, the Company completed a reduction of its issued share capital from RM337,181,896 to RM293,152,909 pursuant to Section 117 of the Companies Act 2016, following the special resolution dated 1 November 2024 which was approved and executed. The reduction was effected by offsetting accumulated losses of RM44,028,987 against the issued share capital.

The newly issued ordinary shares rank pari passu in all respects with the existing ordinary shares of the Company.

No debentures were issued during the financial year.

EMPLOYEES' SHARE OPTION SCHEME ("ESOS")

The Company implemented an Employees' Share Option Scheme ("ESOS") governed by the New By-Laws approved by shareholders at the Extraordinary General Meeting held on 18 March 2021. The ESOS is in force for a period of five (5) years from the effective date, and may be extended as provided under the New By-Laws.

The ESOS is administered by an ESOS Committee appointed by the Board of Directors and is made available at the discretion of the Committee to eligible persons from time to time during the duration of the scheme. Eligible persons include full-time employees and executive Directors of the Group who are at least 18 years of age and not adjudicated bankrupt.

The salient features of the ESOS are as follows:

1. The maximum number of shares that may be issued under the ESOS shall not exceed such percentage of the total issued and paid-up share capital of the Company (excluding treasury shares) as permitted by prevailing regulations.
2. The number of new shares allocated to any eligible person who, either individually or collectively through persons connected to him/her, holds 20% or more of the issued shares of the Company (excluding treasury shares) shall not exceed 10% of the total number of options granted under the ESOS.
3. Not more than 70% of the total options available under the ESOS shall be allocated to Directors and senior management of the Group.
4. The ESOS Committee may at its discretion determine the number of options granted, the subscription price, and the terms and conditions of the grant.

On 14 August 2024, the Company offered 240,000,000 options to eligible employees under the ESOS. The exercise price of the options was fixed at RM0.016, based on a discount to the market price of RM0.020 per share on the date of offer. The options carried no vesting conditions and were exercisable immediately.

All 240,000,000 options were fully exercised during the financial year, resulting in the issuance of an equivalent number of new ordinary shares. The newly issued shares rank *pari passu* in all respects with the existing ordinary shares of the Company.

Date of offer	Exercise price	As at 1.4.2024	Granted	Exercised	As at 31.3.2025
14 August 2024	RM0.016	-	240,000,000	(240,000,000)	-

Warrants

On 28 May 2021, the issuance of 601,311,751 free warrants on the basis of 6 rights shares together with 3 free warrants for every 1 ordinary share held by the entitled shareholders on the entitlement date was completed upon admission of the warrants to the Official List of Bursa Malaysia Securities Berhad ("Bursa Securities") and the listing of and quotation for the warrants F on the ACE Market of Bursa Securities. The Warrants F of the Company are constituted by a Deed Poll dated on 8 April 2021. The issue date of the Warrants F is on 28 May 2021 and the expiry date is on 20 May 2024. The Warrants F expired and lapsed on 20 May 2024. Accordingly, there were no unexercised warrants outstanding as at 31 March 2025.

The salient features of Warrants F are disclosed in Note 26 to the financial statements.

DIRECTORS' **REPORT**
cont'd

OTHER STATUTORY INFORMATION

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps:

(a) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts, and had satisfied themselves that all known bad debts to be written off and that adequate allowance had been made for doubtful debts; and

(b) to ensure that any current assets which were unlikely to be realised in the ordinary course of business including the values of current assets as shown in the accounting records of the Group and of the Company had been written down to an amount which the current assets might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances:

(a) which would render the amount written off as bad debts or the amount of allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or

(b) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or

(c) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate; or

(d) not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

At the date of this report, there does not exist:

(a) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liabilities of

(b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability has become enforceable, or is likely to become enforceable, within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due.

In the opinion of the directors, no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of operations of the Group and of the Company in the financial year in which this report is made.

DIRECTORS

The directors of the Company in office during the financial year and during the period from the end of the financial year to the date of this report are:

Dato Sri Dr. Pang Chow Huat*
Dato' Abd Halim bin Abd Hamid
Yong Ket Inn
Ong Tee Kein
Datin Erdawaty binti Mohamed

** Director of the Company and its subsidiary companies*

The directors of the subsidiary companies in office during the financial year and during the period from the end of the financial year to the date of this report are:

Datin Sri Chen Choon Lee
Robert Garretson
Datuk Tan Chor How Christopher
Yap Kim Choy

DIRECTORS' REPORT
cont'd

DIRECTORS' INTERESTS

The interests in shares in the Group and the Company of those who were directors of the Group and the Company at the end of the financial year, as recorded in the Register of Directors' Shareholdings kept by the Company under Section 59 of the Companies Act, 2016, are as follows:

	Number of Ordinary Shares				
	Balance as at 1.4.2024	Bought	Share consolidation	Sold	Balance as at 31.3.2025
Shares in the Company					
Dato Sri Dr. Pang Chow Huat					
Direct interest	97,104,616	-	(87,394,155)	-	9,710,461
Indirect interest	886,771	-	(798,095)	-	88,676

Pursuant to the share consolidation exercise on 3 February 2025 from the existing 1,643,095,559 ordinary shares ("Shares") into 164,309,556 Shares, on the basis of 10 existing Shares into 1 Share in anticipation of the Company's listing of the Shares on the ACE Market of Bursa Securities.

By virtue of the above directors' interest in the shares of the Company, they are deemed to have beneficial interest in the shares of all the subsidiary companies to the extent the Company has an interest.

The other directors in office at the end of the financial year did not hold shares, nor had beneficial interest in the shares of the Company or its related corporation during or at the beginning and end of the financial year.

DIRECTORS' BENEFITS

Since the end of the previous financial year, none of the directors of the Company has received or become entitled to receive a benefit (other than the benefit included in the aggregate amount of emoluments received or due and receivable by the directors or the fixed salary of full-time employees of the Company as disclosed below) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest.

The details of the directors' remuneration of the Group and of the Company for the financial year are as follows:

	Group RM	Company RM
Executive directors:		
Fee	240,000	240,000
Salaries and other emoluments	529,625	24,500
Defined contribution plans	59,760	-
	829,385	264,500

During and at the end of the financial year, no arrangement subsisted to which the Company was a party whereby directors of the Company might acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

INDEMNITY AND INSURANCE FOR DIRECTORS, OFFICERS AND AUDITORS

There were no indemnity given to or insurance effected for any directors, officers and auditors of the Company in accordance with Section 289 of the Companies Act 2016.

DIRECTORS' **REPORT**
cont'd

AUDITORS' REMUNERATION

The amount paid or payable as remuneration of the auditors of the Group and of the Company for financial year ended 31 March 2025 are as follows:

	Group RM	Company RM
Auditors' remuneration:		
Statutory audit	224,200	80,000
Other services	15,000	5,000
	239,200	85,000

AUDITORS

The auditors, Morison LC PLT, have indicated their willingness to continue in office.

Signed on behalf of the Board, as approved by the Board
in accordance with a resolution of the directors,

DATO' SRI DR. PANG CHOW HUAT **ONG TEE KEIN**

Kuala Lumpur,
30 July 2025

STATEMENT BY **DIRECTORS**

The directors of **SANICHI TECHNOLOGY BERHAD** state that, in their opinion, the accompanying financial statements are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2025 and of their financial performance and their cash flows for the financial year ended 31 March 2025.

Signed on behalf of the Board, as approved by the Board
in accordance with a resolution of the directors,

DATO' SRI DR. PANG CHOW HUAT **ONG TEE KEIN**

Kuala Lumpur,
30 July 2025

DECLARATION BY **THE DIRECTOR**

PRIMARILY RESPONSIBLE FOR THE FINANCIAL MANAGEMENT OF THE COMPANY

I, **DATO' SRI DR. PANG CHOW HUAT**, the director primarily responsible for the financial management of **SANICHI TECHNOLOGY BERHAD**, do solemnly and sincerely declare that the accompanying financial statements are, in my opinion, correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act 1960.

DATO' SRI DR. PANG CHOW HUAT

Subscribed and solemnly declared by the abovenamed **DATO' SRI DR. PANG CHOW HUAT** at **KUALA LUMPUR in FEDERAL TERRITORY OF KUALA LUMPUR** on 30th day of July, 2025.

Before me,

ZAINUL ABIDIN BIN AHMAD (W790)
COMMISSIONER FOR OATHS

INDEPENDENT **AUDITORS' REPORT**
TO THE MEMBERS OF SANICHI TECHNOLOGY BERHAD

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of **SANICHI TECHNOLOGY BERHAD**, which comprise the statement of financial position as at 31 March 2025 of the Group and of the Company, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the financial year then ended and notes to the financial statements, including material accounting policy information, as set out on pages 87 to 140.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 March 2025, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standard)* ("IESBA Code"), as applicable to audits of financial statements of public interest entities' and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Emphasis of Matters

We draw attention to Note 22 to the financial statements which disclose that deposit of RM67.1 million placed with Koperasi Maal Nizami Selangor Berhad ("KOMANI"), a registered cooperative under Suruhanjaya Koperasi Malaysia ("SKM"). The placement is subject to a different regulatory framework. Our opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

INDEPENDENT **AUDITORS' REPORT**

TO THE MEMBERS OF SANICHI TECHNOLOGY BERHAD

cont'd

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS cont'd

Key Audit Matters cont'd

Key audit matter	Our audit performed and responses thereon
Expected credit loss of deposit placement with a cooperative Refer to Note 3, 4, 22 and 36 to the financial statements. As at 31 March 2025, the Group held deposits of RM67.1 million, representing approximately 24% of total assets, placed with Koperasi Maal Nizami Selangor Berhad ("KOMANI"), a registered cooperative under Suruhanjaya Koperasi Malaysia ("SKM"), an agency under the Ministry of Entrepreneur and Cooperative Development ("MECD"). We considered this a key audit matter due to the magnitude of the deposit relative to the Group's total assets and involvement of management judgement in establishing the credit policy and assessing the expected credit loss model ("ECL") under MFRS 9, which include the application of forward-looking assumptions and macroeconomic overlays.	Our audit procedures, amongst others, included the following: (i) Reviewed the Group's treasury and investment framework, as well as governance oversight and monitoring for the deposit placement with KOMANI. Assessed the design and implementation of such controls over approval processes and ongoing monitoring of deposit placements. (ii) Conducted interview with the Audit Committee and KOMANI's representatives to understand the nature, terms and conditions of deposit placements. (iii) Performed independent background searches on relevant parties. (iv) Tested recent withdrawal transactions and corroborated evidence to confirm assumptions used in management's credit policy and ECL model. (v) Evaluated the management's ECL estimation methodology, including: • Reasonableness of credit policy established for deposit placements. • Analysis of historical withdrawal patterns and default history. • Review of relevant financial metrics and ratios. • Appropriateness of macroeconomic overlays and external market data applied in the ECL model. (vi) Recalculated the ECL provision for accuracy.

INDEPENDENT **AUDITORS' REPORT**

TO THE MEMBERS OF SANICHI TECHNOLOGY BERHAD
cont'd

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS cont'd

Key Audit Matters cont'd

Key audit matter	Our audit performed and responses thereon
Revenue recognition from property development Refer to Notes 3, 4, 6 and 38 to the financial statements for the Group's accounting policies on revenue recognition from property development, key sources of estimation uncertainty and related disclosure. Revenue from property development recognised during the financial year as disclosed in Note 6 to the financial statements amounted to RM9.4 million, representing 57% of the Group's total revenue. We determined this to be a key audit matter given its magnitude relative to the Group's total revenue and significant management's judgement and estimates involved in the following areas: ● stage of completion of the physical proportion of certified value of work completed to-date; and ● estimation of variable consideration.	Our audit procedures, amongst others, included the following: (i) Obtained an understanding of the relevant processes and internal controls in respect of revenue recognition for property development and performed procedures to evaluate the design and implementation of such controls. (ii) Assessed the terms and conditions of sales and purchase agreements to ascertain whether revenue recognised is in accordance with the Group's policy and the requirements of accounting standards. (iii) Assessed and challenged management's judgement in determining the stage of completion by: ● Performed site visits to observe the progress of the property development project. Evaluated the progress report and discussed the status of the project with the project team to arrive at an overall assessment of the progress of physical completion of the project and estimated completion date. ● Performed test of details on selected actual costs incurred and search of unrecorded liabilities and accruals, corroborating with the relevant supporting evidence such as contractors' interim certificates to assess the accuracy of the progress report. (iv) Assessed and challenged the management judgement and estimation used in determining the variable consideration, and verified supporting documents such as legal confirmation from external counsel regarding exposure from project delays, status of ongoing negotiations and related correspondence. (v) Re-computed the percentage of completion and estimation for variable consideration, then compared it to management's calculation.

We have determined that there are no key audit matters in the audit of the separate financial statements of the Company to communicate in our auditors' report.

INDEPENDENT **AUDITORS' REPORT**
TO THE MEMBERS OF SANICHI TECHNOLOGY BERHAD
cont'd

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS cont'd

Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

INDEPENDENT **AUDITORS' REPORT**

TO THE MEMBERS OF SANICHI TECHNOLOGY BERHAD
cont'd

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS cont'd

Auditors' Responsibilities for the Audit of the Financial Statements cont'd

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.

- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act 2016 in Malaysia, we also report that the subsidiary companies of which we have not acted as auditors, are disclosed in Note 16 to the financial statements.

Other Matter

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act, 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

MORISON LC PLT (AF 002469)
202206000028 (LLP0032572-LCA)
Chartered Accountants

LIM WAN YINN
No. 03262/04/2027 J
Chartered Accountant

Kuala Lumpur,
30 July 2025

STATEMENTS OF PROFIT OR LOSS AND **OTHER COMPREHENSIVE INCOME**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

		Group		Company	
		1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	Note	RM	RM	RM	RM
Revenue	6	16,573,295	20,957,109	-	-
Cost of sales		(23,417,161)	(16,320,259)	-	-
Gross (loss)/profit		(6,843,866)	4,636,850	-	-
Other operating income	7	6,059,776	4,386,902	4,343,837	2,345,520
Net reversal of/(loss on) impairment on financial instruments		(1,641,586)	-	(1,121,997)	-
Administrative expenses		(13,756,010)	(25,685,658)	(5,106,630)	(21,002,615)
Loss from operations		(16,181,686)	(16,661,906)	(1,884,790)	(18,657,095)
Finance costs	8	(2,144,604)	(2,918,642)	-	-
Loss before tax	9	(18,326,290)	(19,580,548)	(1,884,790)	(18,657,095)
Income tax expense	10	(484,548)	(220,804)	(237,788)	(6,543)
Loss for the financial year/period		(18,810,838)	(19,801,352)	(2,122,578)	(18,663,638)
Other comprehensive income, net of income tax					
Exchange differences on translating foreign operations		29,506	56,345	-	-
Total comprehensive loss for the financial year/period		(18,781,332)	(19,745,007)	(2,122,578)	(18,663,638)
Loss for the financial year/period attributable to:					
Owners of the Company		(18,801,719)	(20,051,680)	(2,122,578)	(18,663,638)
Non-controlling interests		(9,119)	250,328	-	-
		(18,810,838)	(19,801,352)	(2,122,578)	(18,663,638)
Total comprehensive loss for the financial year/period attributable to:					
Owners of the Company		(18,772,213)	(19,995,335)	(2,122,578)	(18,663,638)
Non-controlling interests		(9,119)	250,328	-	-
		(18,781,332)	(19,745,007)	(2,122,578)	(18,663,638)
Loss per ordinary share attributable to owners of the Company:					
Basic (sen)	11	(13.20)	(1.43)		
Diluted (sen)	11	(13.20)	(1.29)		

The accompanying Notes form an integral part of the financial statements.

STATEMENTS OF **FINANCIAL POSITION**
AS AT 31 MARCH 2025

	Note	Group 31.3.2025 RM	Group 31.3.2024 RM
ASSETS			
Non-Current Assets			
Property, plant and equipment	12	23,801,535	29,812,850
Intangible asset	13	8,313,100	-
Investment properties	14	37,843,138	33,925,198
Right-of-use assets	15	1,137,018	1,227,063
Other investment	17	2,528,603	7,643,497
Other receivables, deposits and prepayments	18	1,680,000	-
Total Non-Current Assets		75,303,394	72,608,608
Current Assets			
Inventories	19	102,612,204	100,023,867
Trade receivables	20	5,775,634	3,539,548
Other receivables, deposits and prepayments	18	10,354,423	20,921,134
Contract assets	21	14,385,992	13,910,574
Tax recoverable		1,588,974	1,123,627
Fixed deposit	22	68,794,144	87,997,854
Cash and bank balances	23	6,889,219	5,867,369
Total Current Assets		210,400,590	233,383,973
Total Assets		285,703,984	305,992,581
EQUITY AND LIABILITIES			
Capital and Reserves			
Share capital	24	293,152,909	332,885,896
Other reserves	25	126,465	9,330,190
Accumulated losses		(57,898,336)	(92,358,835)
Equity Attributable to Owners of the Company		235,381,038	249,857,251
Non-controlling interests	16	9,477,357	9,486,476
Total Equity		244,858,395	259,343,727

STATEMENTS OF **FINANCIAL POSITION**

AS AT 31 MARCH 2025
cont'd

	Note	Group 31.3.2025 RM	Group 31.3.2024 RM
Non-Current Liabilities			
Bank borrowings	27	25,417,525	28,272,981
Hire purchase payable	28	35,834	52,710
Lease liabilities	29	35,527	113,407
Total Non-Current Liabilities		25,488,886	28,439,098
Current Liabilities			
Trade payables	30	2,137,097	2,501,194
Contract liabilities	31	37,750	-
Other payables and accruals	32	8,309,027	8,428,894
Amount owing to director	33	357,019	1,727,935
Bank borrowings	27	4,321,318	5,313,214
Hire purchase payable	28	16,875	16,154
Lease liabilities	29	94,661	86,532
Tax payable		82,956	135,833
Total Current Liabilities		15,356,703	18,209,756
Total Liabilities		40,845,589	46,648,854
Total Equity and Liabilities		285,703,984	305,992,581

STATEMENTS OF **FINANCIAL POSITION**

AS AT 31 MARCH 2025
cont'd

	Note	Company 31.3.2025 RM	Company 31.3.2024 RM
ASSETS			
Non-Current Assets			
Intangible assets	13	8,313,100	-
Investment in subsidiary companies	16	18,500,001	18,500,001
Other investments	17	881,854	5,780,581
Other receivables, deposits and prepayments	18	1,680,000	-
Total Non-Current Assets		29,374,955	24,280,582
Current Assets			
Other receivables and deposits	18	4,297,606	14,150,745
Amount due from subsidiary companies	32	222,213,190	197,326,939
Tax recoverable		1,464,390	952,178
Fixed deposits	22	43,002,560	62,301,395
Cash and bank balances	23	140,026	749,144
Total Current Assets		271,117,772	275,480,401
Total Assets		300,492,727	299,760,983
EQUITY AND LIABILITIES			
Capital and Reserves			
Share capital	24	293,152,909	332,885,896
Other reserves	25	-	9,233,231
Retained earnings/(Accumulated losses)		7,110,653	(44,028,987)
Total Equity		300,263,562	298,090,140
Current Liabilities			
Other payables and accruals	31	229,165	292,908
Amount owing to director	32	-	1,377,935
Total Liabilities		229,165	1,670,842
Total Equity and Liabilities		300,492,727	299,760,983

The accompanying Notes form an integral part of the financial statements.

STATEMENTS OF **CHANGES IN EQUITY**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	← Attributable to owner of the parent →					
	← Non-distributable →					
	Share capital	Warrant reserves	Foreign exchange reserves	Accumulated losses	Non-controlling interests	Total equity
	RM	RM	RM	RM	RM	RM
Group						
As at 1 January 2023	332,885,896	9,233,231	40,614	(72,307,155)	9,221,467	279,074,053
Strike off of a subsidiary company	-	-	-	-	14,681	14,681
(Loss)/profit for the financial period	-	-	-	(20,051,680)	250,328	(19,801,352)
Other comprehensive income for the financial period	-	-	56,345	-	-	56,345
Total comprehensive income/ (loss) for the financial period	-	-	56,345	(20,051,680)	250,328	(19,745,007)
As at 31 March 2024	332,885,896	9,233,231	96,959	(92,358,835)	9,486,476	259,343,727

	← Attributable to owner of the parent →						
	← Non-distributable →						
	Share capital	Share option reserve	Warrant reserves	Foreign exchange reserves	Accumulated losses	Non-controlling interests	Total equity
	RM	RM	RM	RM	RM	RM	RM
Group							
As at 1 April 2024	332,885,896	-	9,233,231	96,959	(92,358,835)	9,486,476	259,343,727
Total comprehensive income/ (expense) for the financial year:							
Loss for the financial year	-	-	-	-	(18,801,719)	(9,119)	(18,810,838)
Other comprehensive income for the financial year	-	-	-	29,506	-	-	29,506
Total comprehensive income/ (expenses)	-	-	-	29,506	(18,801,719)	(9,119)	(18,781,332)
Transaction with owners:							
Exercise of ESOS	4,296,000	456,000	-	-	-	-	4,752,000
Share option granted under ESOS	-	(456,000)	-	-	-	-	(456,000)
Expiring of warrant to ordinary shares	-	-	(9,233,231)	-	9,233,231	-	-
Exercise of capital reduction	(44,028,987)	-	-	-	44,028,987	-	-
Total transaction	(39,732,987)	-	-	29,506	53,262,218	-	4,296,000
As at 31 March 2025	293,152,909	-	-	126,465	(57,898,336)	9,477,357	244,858,395

STATEMENTS OF **CHANGES IN EQUITY**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

	← Non-Distributable →				
	Share capital	Share option reserve	Warrant reserves	Retained earnings/ (Accumulated losses)	Total equity
	RM	RM	RM	RM	RM
Company					
At 1 January 2023					
As previously stated	332,885,896	-	9,233,231	(32,365,349)	309,753,778
Prior years' adjustments	-	-	-	7,000,000	7,000,000
As restated	332,885,896	-	9,233,231	(25,365,349)	316,753,778
Loss for the financial period, representing total comprehensive loss for the financial period	-	-	-	(18,663,638)	(18,663,638)
At 31 March 2024	332,885,896	-	9,233,231	(44,028,987)	298,090,140
At 1 April 2024	332,885,896	-	9,233,231	(44,028,987)	298,090,140
Loss for the financial year, representing total comprehensive loss for the financial year	-	-	-	(2,122,578)	(2,122,578)
Transaction with owners:					
Exercise of ESOS	4,296,000	456,000	-	-	4,752,000
Share option granted under ESOS	-	(456,000)	-	-	(456,000)
Expiring of warrant	-	-	(9,233,231)	9,233,231	-
Exercise of capital reduction	(44,028,987)	-	-	44,028,987	-
Total transaction	(39,732,987)	-	-	53,262,218	4,296,000
As at 31 March 2025	293,152,909	-	-	7,110,653	300,263,562

The accompanying Notes form an integral part of the financial statements.

STATEMENTS OF **CASH FLOWS**
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	Group		Company	
	1.4.2024 to 31.3.2025 (12 months)	1.4.2023 to 31.3.2024 (15 months)	1.3.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM	RM	RM
CASH FLOWS USED IN OPERATING ACTIVITIES				
Loss before tax	(18,326,290)	(19,580,548)	(1,884,790)	(18,657,095)
Adjustments for:				
Amortisation of right-of-use asset	109,353	157,755	-	-
Amortisation of intangible asset	140,900	-	140,900	-
Depreciation of investment properties	799,919	927,660	-	-
Depreciation of property, plant and equipment	2,171,403	3,874,229	-	-
(Gain)/Loss on other investment				
Realised	(91,989)	(316,499)	3,315,373	(186,905)
Unrealised	(1,708,956)	1,119,514	(1,925,123)	1,383,476
Impairment loss on:				
Property, plant and equipment	-	4,120,302	-	-
Fixed deposits	1,651,200	-	1,057,440	-
Amount due from subsidiary companies	-	-	64,557	958,441
Contract asset	123,360	-		-
Trade receivables	149,413	696,399	-	-
Interest expense	2,144,604	2,918,642	-	-
Interest income	(1,982,427)	(3,220,829)	(1,069,483)	(2,158,615)
Waiver of amount due to director	(1,349,231)	-	(1,349,231)	-
(Gain)/Loss on disposal of property, plant and equipment	(219,000)	604	-	-
Loss on disposal of right-of-use asset	12,056	-	-	-
Loss on striking off of a subsidiary company	-	14,681	-	-
Net unrealised loss/(gain) on foreign exchange	(8,406)	41,011	-	-
Reversal of impairment loss on trade receivables	282,388	(301,457)	-	-
Waiver of amount due from a subsidiary company	-	-	-	10,775,155
Operating Loss Before Working Capital Changes	(16,666,479)	(9,548,536)	(1,650,357)	(7,885,543)

STATEMENTS OF **CASH FLOWS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

	Group		Company	
	1.4.2024 to 31.3.2025 (12 months)	1.4.2023 to 31.3.2024 (15 months)	1.3.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM	RM	RM
Changes in working capital:				
(Increase)/Decrease in:				
Inventories	(2,588,337)	(9,499,954)	-	-
Trade receivables	(2,094,705)	13,499,621	-	-
Other receivables, deposits and prepayments	432,711	(797,406)	(280,861)	(1,443,515)
Contract assets	(598,778)	(8,128,929)	-	-
(Decrease)/Increase in:				
Trade payables	(364,097)	(14,670,659)	-	-
Other payables and accruals	(119,867)	(2,684,943)	(63,743)	(1,117,254)
Contract liabilities	37,750	-	-	-
Cash used in operations	(21,961,802)	(31,830,806)	(1,994,961)	(10,446,312)
Interest received	204,688	219,737	-	-
Interest paid	(153,876)	(299,308)	-	-
Income tax refunded	34,490	-	-	-
Income tax paid	(1,037,262)	(945,599)	(750,000)	(567,500)
Net Cash Used In Operating Activities	(22,913,762)	(32,855,976)	(2,744,961)	(11,013,812)
CASH FLOWS (USED IN)/FROM INVESTING ACTIVITIES				
Interest received	1,777,739	3,001,092	1,069,483	2,158,615
Proceeds from disposal of:				
Property, plant and equipment	218,999	1,808	-	-
Other investments	6,915,839	5,974,471	3,508,477	5,844,876
Purchase of:				
Property, plant and equipment	(877,947)	(956,139)	-	-
Investment properties	-	(458,336)	-	-
(Uplift)/Placement of fixed deposits	(31,889,221)	(670,245)	(17,189,557)	(670,245)
Net Cash (Used in)/From Investing Activities	(23,854,591)	6,892,651	(12,611,597)	7,333,246
CASH FLOWS USED IN FINANCING ACTIVITIES				
Interest paid	(1,990,728)	(2,619,334)	-	-
Repayment of bank borrowings	(2,514,691)	(6,621,194)	-	-
Repayment of hire purchase	(16,155)	(19,179)	-	-
Repayment of lease liabilities	(101,115)	(112,014)	-	-
Advances to subsidiary companies	-	-	(24,950,808)	(27,713,167)
Repayment to directors	(21,685)	(335,876)	(28,704)	(335,876)
Exercise of ESOS	4,296,000	-	4,296,000	-
Net Cash Used In Financing Activities	(348,374)	(9,707,597)	(20,683,512)	(28,049,043)

STATEMENTS OF **CASH FLOWS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

	Group		Company	
	1.4.2024 to 31.3.2025 (12 months)	1.4.2023 to 31.3.2024 (15 months)	1.3.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM	RM	RM
NET DECREASE IN CASH AND CASH EQUIVALENTS	(47,116,727)	(35,670,922)	(36,040,070)	(31,729,609)
Effect of exchange differences	29,506	56,345	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR	53,955,326	89,569,903	36,180,096	57,869,370
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL PERIOD/YEAR	6,868,105	53,955,326	140,026	26,139,761

The details of cash and cash equivalents are as follow:

	Group		Company	
	1.4.2024 to 31.3.2025 (12 months)	1.4.2023 to 31.3.2024 (15 months)	1.3.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM	RM	RM
Fixed deposits	68,794,144	87,997,854	43,002,560	62,301,395
Cash and bank balances	6,889,219	5,867,369	140,026	749,144
Bank overdraft	(1,666,458)	(2,999,119)	-	-
	74,016,905	90,866,104	43,142,586	63,050,539
Less: Non cash and cash equivalents:				
Fixed deposits with maturity term more than 3 months	(67,148,800)	(36,910,778)	(43,002,560)	(36,910,778)
	6,868,105	53,955,326	140,026	26,139,761

The accompanying Notes form an integral part of the financial statements.

NOTES TO THE **FINANCIAL STATEMENTS**
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

1. GENERAL INFORMATION

The Company is a public limited company, incorporated and domiciled in Malaysia, and listed on the ACE Market of Bursa Malaysia Securities Berhad.

The principal activities of the Company are investment holding and the provision of management services. The details of the subsidiaries are disclosed in Note 16 to the financial statements.

The registered office of the Company is located at Unit 27.2, Menara 1MK, Kompleks 1 Mont Kiara, No. 1, Jalan Kiara, Mont Kiara, 50480 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur, Malaysia.

The principal place of business of the Company is located at PLO 135, Jalan Cyber 5, Kawasan Perindustrian Senai Fasa 3, 81400 Senai, Johor Darul Takzim, Malaysia.

The financial statements of the Group and of the Company were authorised by the Board of Directors for issuance on 30 July 2025.

2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirement of companies Act, 2016 in Malaysia.

Adoption of MFRS and amendments to MFRSs

During the financial year, the Gorup and the Company have adopted the following amendments to MFRSs issued by the Malaysian Accounting Standards Board ("MASB") that are mandatory for current financial year:

Amendment to MFRS 16	Lease Liability in a Sale and Leaseback
Amendment to MFRS 101	Classification of Liabilities as Current or Non-current
Amendment to MFRS 101	Non-current Liabilities with Covenants
Amendment to MFRS 107 and MFRS 7	Supplier Finance Arrangements

The adoption of these amendments to MFRSs did not have any significant impact on the financial statements of the Group and of the Company.

New MFRSs and amendments to MFRSs in issue but not yet effective

The Group and the Company have not applied the following new MFRSs and amendments to MFRSs that have been issued by the MASB but are not yet effective for the Group and for the Company:

Amendments to MFRS 121	Lack of Exchangeability[1]
Amendments to MFRS 9 and MFRS 7	Amendments to the Classification and Measurement of Financial Instruments[2]
Amendments to MFRS 9 and MFRS 7	Contracts Referencing Nature-dependent Electricity[2]
Amendment to MFRSs	Annual Improvements to MFRS Accounting Standards-Volume 11[2]
MFRS 18	Presentation and Disclosure in Financial Statements[3]
MFRS 19	Subsidiaries without Public Accountability: Disclosures[3]
Amendments to MFRS 10 and MFRS 128	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture[4]

1 Effective for annual periods beginning on or after 1 January 2025.
2 Effective for annual periods beginning on or after 1 January 2026.
3 Effective for annual periods beginning on or after 1 January 2027.
4 Deferred to a date to be determined and announced by MASB.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS cont'd

The Directors anticipate that the abovementioned new MFRSs and amendments to MFRSs will be adopted in the annual financial statements of the Group and of the Company when they become effective, if applicable, and that the adoption of these standards will have no material impact on the financial statements of the Group and of the Company in the period of initial application.

3. MATERIAL ACCOUNTING POLICY INFORMATION

Basis of accounting

The financial statements of the Group and of the Company have been prepared under the historical cost unless otherwise indicated in the material accounting policy information below.

Functional and presentation currency

The financial statements of the Group and of the Company are measured using the currency of the primary economic environment in which they operate ("the functional currency"). The financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency.

Basis of consolidation

The Group applies the acquisition method to account for business combination from the acquisition date when the acquired set of activities meets the definition of a business and control is transferred to the Group.

The consideration transferred for the acquisition of a subsidiary company is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree, and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, at the non-controlling interest's proportionate share of the recognised amounts of acquiree's identifiable net assets.

Non-controlling interests

At the acquisition date, components of non-controlling interests of the Group are measured at the non-controlling interest's proportionate share of the acquiree's identifiable assets.

Investment in subsidiary companies

In the Company's separate financial statements, investment in subsidiary companies is stated at cost less accumulated impairment losses.

Revenue from contract with customers

The Group recognises revenue from the following major sources:

(a) Property development

Property development contracts with customers may include multiple promises to customers and are accounted for as separate performance obligations. Transaction price will be allocated to each performance obligation based on the stand-alone selling prices. The transaction price is adjusted for the effects of variable consideration (e.g. discounts, rebates, incentives or penalties). The revenue from property development is measured based on the transaction prices net of expected liquidated ascertained damages ("LAD") payment. LAD is determined based on the expected value method.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

3. MATERIAL ACCOUNTING POLICY INFORMATION cont'd

Revenue from contract with customers cont'd

(a) Property development cont'd

Revenue from property development is recognised as and when the control of the asset is transferred to the customer. Control of the asset is transferred over time if the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to-date.

This is generally established when:

- the promised properties are specifically identified by its plot, lot and parcel number and its attributes (such as its size and location) in the sale and purchase agreements and the attached layout plan, and the purchasers could enforce its rights to the promised properties if the Group seeks to sell the unit to another purchaser. The contractual restriction on the Group's ability to direct the promised residential and commercial properties for another use is substantive and the promised properties sold to the purchasers do not have an alternative use to the Group; and

- the Group has the right to payment for performance completed to date and is entitled to continue to transfer to the customer the development units promised and has the rights to complete the development of the properties and enforce its rights to full payments.

Revenue of property development is recognised over time using output method, which is based on the progress of completion of the physical proportion of contract work to-date, certified by professional consultant.

(b) Sales of Goods

Revenue is generated by the sale and delivery of products to customers. Revenue is measured based on the consideration specified in a contract with a customer. The products are own-produced finished goods from the Group's moulding activities. The Group recognise revenue at a point in time when they transfer control over a product or service to a customer and satisfy their performance obligation to a customer. Where applicable, rebates and discounts to customers are accounted as net of revenue according to contract. The revenue is recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

Leases

Lessee accounting

The Group recognises a right-of-use ("ROU") asset and a lease liability at the lease commencement date. Right-of-use assets are initially measured at cost less accumulated amortisation and any accumulated impairment losses and adjusted for any remeasurement of the lease liabilities. Amortisation is computed on the straight-line basis over the lease period.

Leasehold land	60 years
Land	2 years
Buildings	2 - 3 years

The lease liabilities are initially measured at the present value of the lease payments that are paid at commencement date, discounted using the interest rate implicit in the lease contract. If that rate cannot be readily determined, the Group uses its incremental borrowing rate.

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low value assets. The Group recognises the lease payments associated with these leases as an operating expense on a straight-line basis over the lease term.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

3. MATERIAL ACCOUNTING POLICY INFORMATION cont'd

Leases cont'd

Lessor accounting

The Group recognises lease payments received from rental of buildings under operating leases as income on a straight-line basis over the lease term as part of revenue.

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Property, plant and equipment are depreciated on straight-line basis over the estimated useful lives of the assets, as follows:

Aircraft	10 years
Buildings	5 to 60 years
Furniture, fittings and office equipment	5 to 7 years
Motor vehicles	5 years
Plant and machinery	5 to 20 years

Investment properties

Investment properties are stated at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is computed on the straight-line basis over the estimated useful lives of the assets, as follows:

Leasehold land	60 years
Buildings	60 years

Intangible asset

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less accumulated amortisation and any accumulated impairment loss.

The useful life of intangible assets is assessed to be either finite or indefinite. Intangible assets with finite life are amortised on straight-line basis over their estimated economic useful life of 15 years and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite useful life is recognised in profit or loss in the expense category consistent with the function of the intangible asset.

Gains or losses arising from derecognition of an intangible asset are measured as the differences between the net disposal proceeds and the carrying amount of the asset and are recognised in the profit or loss when the asset is derecognised.

The intangible asset of the Group is online web-based platform related to manufacturing business process.

NOTES TO THE **FINANCIAL STATEMENTS**
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

3. MATERIAL ACCOUNTING POLICY INFORMATION cont'd

Contract assets and liabilities

Contract asset is the right to consideration for goods or services transferred to the customers. Contract asset is recognised when the entity has performed under the contract but has not yet billed the customer. Contract asset is stated at cost less accumulated impairment.

Contract liability is the obligation to transfer goods or services to customer for which the Group has received the consideration or has billed the customer. Contract liability is recognised when the entity has not yet performed under the contract but has received advanced payments from the customer. Contract liabilities also include down payments received from customers.

Inventories

Inventories are stated at lower of cost or net realisable value.

(a) Property development cost

Property development costs comprise acquisition of land and all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities.

Where the financial outcome of a development activity can be estimated reliably, property development revenue and expenses are recognised in profit or loss by using the progress of completion method.

Where the financial outcome of a development activity cannot be estimated reliably, property development revenue is recognised only to the extent of property development costs incurred that are likely to be recoverable.

Any expected loss on a development project, including costs to be incurred over the defect liability period, is recognised as an expense immediately.

Property development costs not recognised as an expense are recognised as an asset, which is measured at the lower of cost and net realisable value.

(b) Raw materials

The cost of raw materials includes the cost of purchase and other direct charges. It is being accounted for on a first in first out basis.

Net realisable value represents the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Financial instruments

Financial assets and financial liabilities are recognised in the Group's and in the Company's statements of financial position when the Group and the Company become a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

3. MATERIAL ACCOUNTING POLICY INFORMATION cont'd

Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification of financial assets

Debt instruments that meet the following conditions are measured subsequently at amortised cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and

- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that meet the following conditions are measured subsequently at fair value through other comprehensive income ("FVTOCI"):

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and

- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are measured subsequently at fair value through profit or loss ("FVTPL").

Despite the foregoing, the Group and the Company may make the following irrevocable election/designation at initial recognition of a financial asset:

- the Group and the Company may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if certain criteria are met; and

- the Group and the Company may irrevocably designate a debt instrument that meets the amortised cost or FVTOCI criteria as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch (see (ii) below).

(i) *Amortised cost and effective interest method*

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period.

For financial assets other than purchased or originated credit impaired financial assets (i.e. assets that are credit impaired on initial recognition), the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition. For purchased or originated credit impaired financial assets, a credit adjusted effective interest rate is calculated by discounting the estimated future cash flows, including expected credit losses, to the amortised cost of the debt instrument on initial recognition.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

3. MATERIAL ACCOUNTING POLICY INFORMATION cont'd

Classification of financial assets cont'd

(i) *Amortised cost and effective interest method* cont'd

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest income is recognised using the effective interest method for debt instruments measured subsequently at amortised cost and at FVTOCI. For financial assets other than purchased or originated credit impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit impaired (see below).

For financial assets that have subsequently become credit impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset. If, in subsequent reporting periods, the credit risk on the credit impaired financial instrument improves so that the financial asset is no longer credit impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset.

For purchased or originated credit impaired financial assets, the Group recognises interest income by applying the credit adjusted effective interest rate to the amortised cost of the financial asset from initial recognition. The calculation does not revert to the gross basis even if the credit risk of the financial asset subsequently improves so that the financial asset is no longer credit impaired.

(ii) *Financial assets at FVTPL*

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI are measured at FVTPL. Specifically:

- Investments in equity instruments are classified as at FVTPL, unless the Group designates an equity investment that is neither held for trading nor a contingent consideration arising from a business combination as at FVTOCI on initial recognition.

- Financial assets that do not meet the amortised cost criteria or the FVTOCI criteria are classified as at FVTPL. In addition, debt instruments that meet either the amortised cost criteria or the FVTOCI criteria may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency (so called "accounting mismatch") that would arise from measuring assets or liabilities or recognising the gains and losses on them on different bases. The Group has designated investment in quoted unit trust and other investment as at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss to the extent they are not part of a designated hedging relationship. The net gain or loss from other financial assets are recognised in profit or loss includes any dividend or interest earned on the financial asset and is included in the "other operating income" or "administrative expenses" line item.

Financial liabilities

All financial liabilities are measured subsequently at amortised cost using the effective interest method.

NOTES TO THE **FINANCIAL STATEMENTS**

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cont'd

3. MATERIAL ACCOUNTING POLICY INFORMATION cont'd

Financial liabilities measured subsequently at amortised cost

Financial liabilities that are not (i) contingent consideration of an acquirer in a business combination, (ii) held for trading, or (iii) designated as at FVTPL, are measured subsequently at amortised cost using the effective interest method. The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

Impairment of non-financial assets

The carrying amounts of non-financial assets (except for inventories, contract assets, deferred tax assets) are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, the Group and the Company make an estimate of the asset's recoverable amount.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of non-financial assets or cash-generating units ("CGUs").

The recoverable amount of an asset or a CGU is the higher of its fair value less costs of disposal and its value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. In determining the fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used.

Where the carrying amount of an asset exceed its recoverable amount, the carrying amount of asset is reduced to its recoverable amount.

Impairment of financial assets

The Group and the Company recognise a loss allowance for expected credit losses ("ECL") on trade receivables, other receivables and deposits, contract assets, amount due from subsidiary companies, fixed deposits with licensed banks and cooperative as well as cash and bank balances. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

The Group recognises lifetime ECL for trade receivables and contract assets. The Group considers past loss experience, timing of billing and observable data such as current changes and future forecasts in economic conditions to estimate the amount of expected impairment loss. The methodology and assumptions including any forecasts of future economic conditions are reviewed regularly.

For all other financial instruments, the Group and the Company recognise lifetime ECL when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, the Group and the Company measure the loss allowance for that financial instrument at an amount equal to 12month ECL.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

Reversal of impairment loss to profit or loss, if any, is restricted to not exceeding what the amortised cost would have been had the impairment not been recognised previously.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

3. MATERIAL ACCOUNTING POLICY INFORMATION cont'd

Impairment of financial assets cont'd

Significant increase in credit risk

In assessing whether the credit risk on a financial asset has increased significantly since initial recognition, the Group and the Company compare the risk of a default occurring on the financial instrument at the reporting date with the risk of a default occurring on the financial instrument at the date of initial recognition. In making this assessment, the Group and the Company consider both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information such as financial evaluation of the creditworthiness of the debtors, ageing of receivables, defaults and past due amounts, past experience with the debtors, current conditions and reasonable forecast of future economic conditions.

The Group and the Company presume that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 365 days past due, unless the Group and the Company have reasonable and supportable information that demonstrates otherwise.

Probability of default

The Group and the Company consider the information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group and the Company, in full, as constituting an event of default for internal credit risk management purposes as historical experience indicates that financial assets are generally not recoverable.

The Group and the Company consider that default has occurred when a financial asset is more than 365 days past due unless the Group and the Company have reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

Write-off policy

The Group and the Company write off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, with case-by-case assessment performed based on indicators such as insolvency or demise. Financial assets written off may still be subject to enforcement activities under the Group's and the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in profit or loss as bad debts recovered.

Measurement and recognition of expected credit losses

The measurement of expected credit losses is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above. As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting date.

For financial assets, the expected credit loss is estimated as the difference between all contractual cash flows that are due to the Group and the Company in accordance with the contract and all the cash flows that the Group and the Company expect to receive, discounted at the original effective interest rate.

If the Group and the Company have measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determine at the current reporting date that the conditions for lifetime ECL are no longer met, the Group and the Company measure the loss allowance at an amount equal to 12-month ECL at the current reporting date, except for assets for which the simplified approach was used.

The Group and the Company recognise an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

3. MATERIAL ACCOUNTING POLICY INFORMATION cont'd

Statements of cash flow

The Group and the Company adopt the indirect method in the preparation of the statements of cash flow.

For the purpose of the statements of cash flows, cash and cash equivalents are presented net of bank overdrafts and exclude pledged fixed deposits with maturity date more than 3 months.

4. SIGNIFICANT ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

Directors have used estimates and assumptions in measuring the reported amounts of assets and liabilities at the end of the reporting period and the reported amounts of expenses during the reporting period. Judgements and assumptions are applied in the measurement, and hence, the actual results may not coincide with the report amounts.

(a) Significant judgements in applying the Group's and the Company's accounting policies

In the process of applying the Company's accounting policies, the directors are of the opinion that there are no instances of application of judgements which are expected to have a significant effect on the amounts recognised in the financial statements, except for:

Revenue from property development

Revenue is recognised as and when the control of the asset is transferred to customers and it is probable that the Group will collect the consideration to which it will be entitled in exchange for the asset that will be transferred to the customer. Revenue is recognised over the period of the contract by reference to the stage of completion of the development activity at the end of the reporting period. The Group applied management judgement in revenue recognition of property development in assessing the stage of completion of the physical proportion of certified value of work completed to-date.

(b) Key sources of estimation uncertainty

Directors believe that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period, except for:

Estimation of variable consideration

The Group estimates the potential financial impact of Liquidated Ascertained Damages ("LAD") due to delay in development project and late delivery of vacant possession to buyers. Provision of LAD is accounted as a reduction in transaction price to align with contract terms and performance obligations, using the expected value method.

Significant estimation is required in determining the stage of completion and the expected completion date of contracts in estimating LAD provision. The Group takes consideration the latest development of the project and relies on input from the project manager and external consultants, discussions with purchasers, legal correspondence and formal legal opinions obtained when estimating the provision. Additionally, based on past experience and industry norms, the Group evaluates the effectiveness of mitigation measures, including application for extension of time, legal consultations, counterclaims from subcontractors and recovery capability from contractors.

Expected credit loss on deposits placed with a cooperative

The Group applies the expected credit loss ("ECL") model in accordance with MFRS 9 Financial Instruments for deposits placed with a cooperative. Estimation of ECL involves significant judgment, particularly in determining the probability of default, loss given default, and exposure at default (EAD). Management incorporates historical experience, available financial information of the counterparty, and forward-looking assumptions reflecting prevailing macroeconomic conditions.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

4. SIGNIFICANT ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY cont'd

(b) Key sources of estimation uncertainty cont'd

Expected credit loss on deposits placed with a cooperative cont'd

At the reporting date, the management assessed and determined that there is no indicators of significant increase in credit risk since initial recognition. Accordingly, the deposits are classified under Stage 1 of the impairment model, and a 12-month expected credit loss has been applied.

Impairment of property, plant and equipment

The Group assesses whether there is any indication of impairment for property, plant and equipment and performs impairment assessment when such indicator exists. If any such indication exists, the Group makes an estimate of the asset's recoverable amount. The recoverable amounts of the property, plant and equipment are determined based on value in use or fair value less costs to sell.

For recoverable amounts determined based on value in use calculation, significant judgement is required in the estimation of the present value of future cash flows generated by the cash-generating units, which involves uncertainties and are significantly affected by assumptions used and judgement made regarding estimates of future cash flows and discount rates.

For recoverable amounts determined based on fair value less costs to sell, significant judgement involved by management to adjust the sales prices of comparable assets such as adjustments for type, size, age, condition, location, and other relevant factors.

Property development cost recognised as cost of sales

Significant estimation is required in determining the completeness and accuracy of the total property development costs and profitability of contracts as estimates of future property development costs are inherently uncertain, which involve management's estimation of future cost to completion and potential variable orders from contractors. Substantial changes in cost estimates in future periods may affect the profitability of the respective property development projects. Where the actual total property development costs are different from the estimated total property development costs, such difference will impact the property development profits/(losses) recognised.

Useful lives of property, plant and equipment, right-of-use assets and investment properties

The cost of property, plant and equipment, right-of-use assets and investment properties are depreciated on a straight-line basis over the assets' estimated economic useful lives. Management estimates the useful lives of these property, plant and equipment, right-of-use assets and investment properties to be within 2 to 60 years. These are common life expectancies applied in the manufacturing industries and investment holding. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

Net realisable value of property development costs classified as inventories

The property development costs are stated at the lower of cost and net realisable value. Development cost consists of cost associated with the acquisition of land, direct costs and appropriate proportions of common costs attributable for developing the properties until completion.

The Group determines net realisable value based on the recent sales transactions of similar properties or comparable properties in similar or nearby locations net of estimated cost necessary to complete the sale. The estimation of the selling price is subject to inherent uncertainties in property market. Possible changes in these estimates could result in revisions to the valuation of the completed properties.

Income taxes

Liability for taxation is recognised based on estimates of whether additional taxes will be payable. The estimation process includes seeking advice of whether additional taxes will be payable. When the final outcome of the tax payable is determined with the tax authority, the amount might be different from the initial estimate of the tax payable. Such difference may impact the income tax in the period when such determination is made. The Group and the Company will adjust for the differences as over or under provision of income tax in the period in which those differences arise.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

5. SEGMENT REPORTING

The Group is organised into business units based on its products and services, and has three reportable operating segments as follow:

Plastic Mould	Designing and fabrication of precision moulds and tooling for use in automobile
Property development	Property development activities
Others	Investment holding and provision for management services

Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which, in certain respects as explained in the table below, is measured differently from operating profit or loss in the consolidated statement of profit or loss and other comprehensive income. Group financing (including finance costs) and income taxes are managed on a group basis and are not allocated to operating segments.

The following is an analysis of the Group's revenue and results by the operating segments.

	Plastic Mould	Property development	Others	Eliminations	Consolidated
	RM	RM	RM	RM	RM
Group					
1.4.2024 to 31.3.2025 (12 months)					
Revenue					
External sales	6,068,680	9,393,981	1,110,634	-	16,573,295
Inter-company	26,377	-	130,260	(156,637)	-
Total revenue	6,095,057	9,393,981	1,240,894	(156,637)	16,573,295
Result					
Loss from operations	6,172,264	(6,355,475)	(5,081,721)	(10,916,754)	(16,181,686)
Finance costs	(300,378)	(8,388)	(1,844,379)	8,541	(2,144,604)
Loss before tax	5,871,886	(6,363,863)	(6,926,100)	(10,908,213)	(18,326,290)
Income tax expense	(162,914)	(29,927)	(291,707)	-	(484,548)
Loss for the financial year	5,708,972	(6,393,790)	(7,217,807)	(10,908,213)	(18,810,838)
Result					
Segment assets	22,823,539	137,670,021	376,511,501	(251,301,077)	285,703,984
Segment liabilities	32,235,081	149,509,149	92,855,590	(233,754,231)	40,845,589
Other information					
Amortisation of right-of-use assets	123,891	123,661	-	(121,788)	125,764
Depreciation of property, plant and equipment	351,161	48,170	1,772,072	-	2,171,403
Depreciation of investment properties	254,343	-	545,576	-	799,919
Interest income	17,718	186,961	1,777,748	-	1,982,427

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

5. SEGMENT REPORTING cont'd

The following is an analysis of the Group's revenue and results by the operating segments. cont'd

	Plastic Mould	Property development	Others	Eliminations	Consolidated
	RM	RM	RM	RM	RM
Group cont'd					
1.1.2023 to 31.3.2024 (15 months)					
Revenue					
External sales	7,994,051	11,407,890	1,555,168	-	20,957,109
Inter-segment sales	-	-	162,825	(162,825)	-
Total revenue	7,994,051	11,407,890	1,717,993	(162,825)	20,957,109
Result					
Loss from operations	(10,914,588)	(3,336,176)	(2,392,955)	(18,187)	(16,661,906)
Finance costs	(259,670)	(13,007)	(2,657,581)	11,616	(2,918,642)
Loss before tax	(11,174,258)	(3,349,183)	(5,050,536)	(6,571)	(19,580,248)
Income tax (expenses)/credit	23,141	-	(243,945)	-	(220,804)
Loss for the financial year	(11,151,117)	(3,349,183)	(5,294,481)	(6,571)	(19,801,352)
Result					
Segment assets	39,365,211	136,227,550	389,795,389	(252,359,369)	313,028,781
Segment liabilities	54,526,459	141,452,515	91,550,156	(233,844,076)	53,685,054
Other information					
Amortisation of right-of-use assets	101,456	180,574	-	(124,275)	157,755
Depreciation of property, plant and equipment	1,585,114	75,360	2,213,755	-	3,874,229
Depreciation of investment properties	245,692	-	681,968	-	927,660
Interest income	103,469	112,567	3,004,793	-	3,220,829

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

5. SEGMENT REPORTING cont'd

Geographical segments

Revenue by location of customers and the Group's operations are analysed as follows:

	Group	
	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM
Germany	-	1,089,135
Malaysia	16,470,751	19,851,889
United States of America	-	16,085
United Kingdom	102,544	-
	16,573,295	20,957,109

Revenue from major customers

During the financial year, major customers contributing more than 10% of the Group's total revenue amounted to RM4,200,000 (2024: RM5,760,225), which relates to one (2024: one) customers.

6. REVENUE

	Group	
	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM
Revenue from contract with customers:		
Sale of plastic mould	6,068,680	7,994,051
Property development	9,393,981	11,407,890
	15,462,661	19,401,941
Revenue from other source:		
Rental income	1,110,634	1,555,168
	16,573,295	20,957,109
Timing of revenue recognition:		
Sale of plastic mould		
At a point in time	5,360,136	7,586,651
Overtime	708,544	407,400
Property development		
Overtime	9,393,981	11,407,890
	15,462,661	19,401,941

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

6. REVENUE cont'd

The following table shows the aggregate amount of the transaction price allocated to performance obligations that is unsatisfied (or partially unsatisfied) at the end of the reporting period and the expectation on the revenue from unsatisfied performance obligations to be recognised in the following years.

	Group	
	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM
Within one year	11,314,530	6,419,480

7. OTHER OPERATING INCOME

	Group		Company	
	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM	RM	RM
Interest income	1,982,427	3,220,829	1,069,483	2,158,615
Gain on other investment:				
Realised	91,989	316,499	-	186,905
Unrealised	1,925,123	-	1,925,123	-
Reversal of impairment loss of trade receivables	-	301,457	-	-
Rental income	483,600	478,645	-	-
Gain on disposal of property, plant and equipment	219,000	-	-	-
Gain from striking off of a subsidiary company	-	22,022	-	-
Unrealised gain on foreign exchange	8,406	-	-	-
Other miscellaneous income	-	47,450	-	-
Waiver of debts	1,349,231	-	1,349,231	-
	6,059,776	4,386,902	4,343,837	2,345,520

8. FINANCE COSTS

	Group	
	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM
Interest expenses on:		
Bank borrowings	2,127,870	2,906,864
Hire purchase payable	2,554	4,206
Lease liabilities	14,180	7,572
	2,144,604	2,918,642

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

9. LOSS BEFORE TAX

Loss before tax for the financial period/year is arrived at after charging/(crediting):

	Group		Company	
	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM	RM	RM
Auditors' remuneration:				
Statutory audit	224,200	220,000	80,000	80,000
Other services	15,000	5,000	5,000	5,000
Amortisation of intangible asset (Note 13)	140,900	-	140,900	-
Amortisation of right-of-use assets (Note 15)	109,353	157,755	-	-
Depreciation of property, plant and equipment (Note 12)	2,171,403	3,874,229	-	-
Depreciation of investment properties (Note 14)	799,919	927,660	-	-
Impairment loss on:				
Property, plant and equipment	-	4,120,301	-	-
Amount due from subsidiary companies	-	-	64,557	958,441
Contract asset	123,360	696,399	-	-
Fixed deposits	1,651,200	-	1,057,440	-
Trade receivables	149,413	-	-	-
Reversal on impairment loss on trade receivables	(282,388)	-	-	-
Loss on disposal of property, plant and equipment	-	604	-	-
Loss on foreign exchange:				
Realised	41,350	48,386	-	-
Unrealised	-	41,011	-	-
Loss on investment in quoted shares:				
Realised	3,315,373	-	3,315,373	-
Unrealised	216,167	1,119,514	-	1,383,476
Staff costs	4,036,123	4,715,865	264,500	273,500
Waiver of amount due from a subsidiary company	-	-	-	10,775,155

Included in staff costs of the Group and of the Company are directors' remuneration of RM829,385 (2024: RM1,015,894) and RM264,500 (2024: RM273,500), respectively as further disclosed in Note 33.

Staff costs include salaries, bonuses, contributions to Employees Provident Fund ("EPF") and all other staff related expenses. Contributions to EPF by the Group during the financial year amounted to RM313,247 (2024: RM286,800).

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

10. INCOME TAX EXPENSE/(CREDIT)

	Group		Company	
	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM	RM	RM
Estimate tax payable:				
Current financial year/period	310,595	228,785	-	-
(Over)/Under provision in prior financial year/period	173,953	(7,981)	237,788	6,543
	484,548	220,804	237,788	6,543

A reconciliation of income tax expense/(credit) applicable to loss before tax at the applicable statutory income tax rate to income tax expense/(credit) at the effective income tax rate of the Group and of the Company are as follows:

	Group		Company	
	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)	1.4.2024 to 31.3.2025 (12 months)	1.1.2023 to 31.3.2024 (15 months)
	RM	RM	RM	RM
Loss before tax	(18,326,290)	(19,580,548)	(1,884,790)	(18,657,095)
Taxation at statutory rate of 24% (2024: 24%)	(4,398,310)	(4,699,332)	(452,350)	(4,477,703)
Tax effects of:				
Non-taxable income	(888,173)	(131,508)	(866,096)	-
Expenses not deductible	2,705,610	4,693,099	1,237,515	4,477,703
Utilisation of deferred tax assets previously not recognised	-	(923,360)	-	-
Deferred tax assets not recognised	2,891,468	1,289,886	80,931	-
Overprovision in prior financial years	173,953	(7,981)	237,788	6,543
	484,548	220,804	(237,788)	6,543

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

10. INCOME TAX EXPENSE/(CREDIT) cont'd

At the end of reporting period, the estimated amount of (taxable)/deductible temporary differences, unabsorbed capital allowances, unabsorbed reinvestment allowance and unused tax losses of the Group and of the Company, for which the deferred tax assets have not been recognised in the financial statements due to uncertainty of their realisation, is as follows:

	Group	
	31.3.2025	31.03.2024
	RM	RM
Temporary differences arising from:		
Property, plant and equipment	(2,738,258)	(2,841,061)
Investment properties	(8,002,497)	(8,177,036)
Right-of-use assets	(1,319,407)	(1,299,444)
Intangible asset	(4,045,700)	-
Lease liabilities	315,588	264,187
Provision	20,552,688	18,509,249
Unabsorbed capital allowances	6,555,237	2,328,747
Unabsorbed reinvestment allowance	2,252,440	2,252,440
Unused tax losses	40,778,428	31,263,653
Temporary differences arising from:	54,348,519	42,300,735

The unabsorbed capital allowances, unabsorbed reinvestment allowance and unused tax losses which are subject to agreement by the tax authorities, are available for offset against the future chargeable profits.

The unabsorbed capital allowances and unabsorbed reinvestment allowance do not expire under current tax legislation.

Expiry date of the unutilised tax losses is summarised below:

	Group	
	31.3.2025	31.3.2024
	RM	RM
Year of assessment:		
2028	6,582,175	6,582,175
2029	8,091,619	8,091,619
2030	3,167,664	3,167,664
2031	2,637,264	2,637,264
2032	4,133,364	4,133,364
2034	6,525,145	6,651,567
2035	9,641,197	-
	40,778,428	31,263,653

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
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11. LOSS PER ORDINARY SHARE

Basic and diluted loss per ordinary share attributable to owner of the Company are computed by dividing the loss for the financial year/period attributable to owners of the Company by the weighted average number of ordinary shares in issue during the financial year/period.

Basic

The basic loss per ordinary share of the Group has been calculated by dividing the Group's profit for the year/period attributable to owners of the Company by the weighted average number of ordinary shares in issue during the financial year/period.

	Group	
	1.4.2024 to 31.3.2025 (12 months)	**1.1.2023 to 31.3.2024 (15 months)**
Loss attributable to owners of the Company (RM)	(18,801,719)	(20,051,680)
Weighted average number of ordinary shares:		
Issued ordinary shares at 1 April/1 January	1,403,095,559	1,403,095,559
Effect of ESOS	218,100,481	-
Effect of capital reduction	(1,478,786,003)	-
Weighted average number of ordinary shares	142,410,037	1,403,095,559
Basic loss per ordinary share (sen)	(13.20)	(1.43)

Diluted

The diluted loss per share of the Group has been calculated by dividing the Group's loss for the period/year attributable to owners of the Company by the weighted average number of ordinary shares that would have been issued upon full exercise of the outstanding warrants, adjusted by the number of such shares that would have been issued at fair value as follows:

	Group	
	1.4.2024 to 31.3.2025 (12 months)	**1.1.2023 to 31.3.2024 (15 months) (Restated)**
Loss attributable to owners of the Company (RM)	(18,801,719)	(20,051,680)
Weighted average number of ordinary shares	142,410,037	1,553,423,497
Basic loss per ordinary share (sen)	#	(1.29)

Diluted loss per share is not presented in the financial statements as there are no dilutive potential ordinary shares outstanding during the financial year.

NOTES TO THE **FINANCIAL STATEMENTS**

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12. PROPERTY, PLANT AND EQUIPMENT

	Aircraft	Buildings	Furniture, fittings and office equipment	Motor vehicles	Plant and Machinery	Total
	RM	RM	RM	RM	RM	RM
Group						
Cost						
As at 1 April 2024	9,830,000	26,951,617	6,708,823	6,023,740	21,459,324	70,973,504
Additions	-	-	53,100	824,847	-	877,947
Disposals	-	-	-	(378,650)	-	(378,650)
Transfer to investment property (Note 14)	-	(5,716,777)	-	-	-	(5,716,777)
As at 31 March 2025	9,830,000	21,234,840	6,761,923	6,469,937	21,459,324	65,756,024
Accumulated depreciation						
As at 1 April 2024	5,929,710	2,854,293	6,176,776	5,420,457	14,062,631	34,443,867
Charge for the financial year	983,000	534,418	179,122	421,994	52,869	2,171,403
Disposals	-	-	-	(378,650)	-	(378,650)
Transfer to investment property (Note 14)	-	(998,918)	-	-	-	(998,918)
As at 31 March 2025	6,912,710	2,389,793	6,355,898	5,463,801	14,115,500	35,237,702
Accumulated impairment						
As at 1 April 2024/31 March 2025	-	-	-	-	6,716,787	6,716,787
Carrying amount						
As at 31 March 2025	2,917,290	18,835,820	406,025	1,006,136	627,037	23,801,535

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
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12. PROPERTY, PLANT AND EQUIPMENT cont'd

	Aircraft	Buildings	Furniture, fittings and office equipment	Motor vehicles	Plant and Machinery	Total
	RM	RM	RM	RM	RM	RM
Group						
Cost						
As at 1 January 2023	9,830,000	26,951,617	6,503,295	6,023,740	20,723,663	70,032,315
Additions	-	-	220,478	-	735,661	956,139
Disposals	-	-	(14,950)	-	-	(14,950)
As at 31 March 2024	9,830,000	26,951,617	6,708,823	6,023,740	21,459,324	70,973,504
Accumulated depreciation						
As at 1 January 2023	4,700,960	2,180,502	5,703,636	4,933,702	13,063,376	30,582,176
Charge for the financial period	1,228,750	673,791	485,678	486,755	999,255	3,874,229
Disposals	-	-	(12,538)	-	-	(12,538)
As at 31 March 2024	5,929,710	2,854,293	6,176,776	5,420,457	14,062,631	34,443,867
Accumulated impairment						
As at 1 January 2023	-	-	-	-	2,596,485	2,596,485
Charge for the financial period	-	-	-	-	4,120,302	4,120,302
As at 31 March 2024	-	-	-	-	6,716,787	6,716,787
Carrying amount						
As at 31 March 2024	3,900,290	24,097,324	532,047	603,283	679,906	29,812,850

The leasehold land and buildings have been pledged to licensed banks as securities for term loans obtained as disclosed in Note 27.

The net carrying amount of motor vehicle registered under the names of a director and third parties and held in trust on behalf of the Group amounted to RM1,006,133 (2024: 603,282).

Included in property, plant and equipment of the Group is a motor vehicle under hire purchase arrangements with net carrying amount RM30,140 (2024: RM60,280). The motor vehicle has been charged to local licensed bank for hire purchase obligations as disclosed in Note 28.

During the financial year, the Group reclassified a portion of its commercial building, previously presented under property, plant and equipment, to investment property following a change in its use. The floors, which were previously owner-occupied, are now predominantly leased out to third parties to earn rental income.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

13. INTANGIBLE ASSET

2025	Group and Company Online web-based platform RM
Group and Company	
Cost	
At 1 April 2024	-
Addition*	8,454,000
At 31 March 2025	8,454,000
Accumulated amortisation	
At 1 April 2024	-
Charge for the financial year	140,900
At 31 March 2025	140,900
Carrying amount	
At 31 March 2025	8,313,100

* The addition of RM8,454,000 during the financial year relates to the capitalisation of a online web-based platform. The amount was previously recognised under deposit and transferred to intangible assets upon meeting the recognition criteria under MFRS 138 *Intangible Assets*.

This transfer represents a non-cash movement, and accordingly, no acquisition of intangible assets is presented in the Group's and the Company's cash flow statements for the financial year ended 31 March 2025.

14. INVESTMENT PROPERTIES

	Leasehold land RM	Buildings RM	Total RM
Group			
2025			
Cost			
As at 1 April 2024	1,246,916	36,052,338	37,299,254
Transfer from property, plant and equipment (Note 12)	-	5,716,777	5,716,777
As at 31 March 2025	1,246,916	41,769,115	43,016,031
Accumulated depreciation			
As at 1 April 2024	282,597	3,091,459	3,374,056
Charge for the financial year	27,100	772,819	799,919
Transfer from property, plant and equipment (Note 12)	-	998,918	998,917
As at 31 March 2025	309,697	4,863,196	5,172,892
Carrying amount			
As at 31 March 2025	937,219	36,905,920	37,843,138

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

14. INVESTMENT PROPERTIES cont'd

	Leasehold land	Buildings	Total
	RM	RM	RM
Group			
2023			
Cost			
As at 1 January 2023	1,246,916	35,594,002	36,840,918
Additions	-	458,336	458,336
As at 31 March 2024	1,246,916	36,052,338	37,299,254
Accumulated depreciation			
As at 1 January 2023	253,189	2,193,207	2,446,396
Charge for the financial year	29,408	898,252	927,660
As at 31 March 2024	282,597	3,091,459	3,374,056
Carrying amount			
As at 31 March 2024	964,319	32,960,879	33,925,198

(a) During the financial year, the Group transferred certain portion of commercial building from property, plant and equipment to investment property following a change in use, as they are now held to earn rentals.

(b) The leasehold land and buildings have been pledged to licensed banks as securities for term loans obtained as disclosed in Note 27.

(c) The fair value of investment properties are as follows:

	Group	
	31.3.2025	31.3.2024
	RM	RM
Leasehold land	3,500,000	3,500,000
Buildings	45,100,000	54,500,000
	48,600,000	58,000,000

The fair value represents the amounts at which the properties could be exchanged on an open market basis between a knowledgeable willing buyer and a knowledgeable willing seller in an arm's length transaction at each financial year end. The fair value disclosure of investment properties is estimated by directors of the Company and adjusted or property size, age, condition, location. The fair value measurement is categorised in Level 3 of the fair value hierarchy.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

15. RIGHT-OF-USE ASSETS

The information about leases for which the Group are lessee is presented below:

	Leasehold Land	Land	Buildings	Total
	RM	RM	RM	RM
Group				
2025				
Cost				
As at 1 April 2024	1,370,001	44,950	339,253	1,754,204
Additions	-	-	31,364	31,364
Disposal	-	(44,950)	(107,783)	(152,733)
As at 31 March 2025	1,370,001	-	262,834	1,632,835
Accumulated amortisation				
As at 1 April 2024	331,126	43,077	152,938	527,141
Charge for the financial year	25,849	1,873	81,631	109,353
Disposal	-	(44,950)	(95,727)	(140,677)
As at 31 March 2025	356,976	-	138,841	495,817
Carrying amount				
As at 31 March 2025	1,013,025	-	123,993	1,137,018
2024				
Cost				
As at 1 January 2023	1,370,001	44,950	99,834	1,514,785
Additions	-	-	239,419	239,419
As at 31 March 2024	1,370,001	44,950	339,253	1,754,204
Accumulated amortisation				
As at 1 January 2023	298,815	14,983	55,588	369,386
Charge for the financial year	32,311	28,094	97,350	157,755
As at 31 March 2024	331,126	43,077	152,938	527,141
Carrying amount				
As at 31 March 2024	1,038,875	1,873	186,315	1,227,063

The Group's has lease contracts for land and buildings with contract terms of 2 to 3 (2024: 2 to 3) years. The Group has options to extend the lease term for 2 (2024: 2) years at the end of the lease term.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

16. INVESTMENT IN SUBSIDIARY COMPANIES

	Company	
	31.3.2025	31.3.2024
	RM	RM
Unquoted shares - at cost:		
As at 1 April 2024/1 January 2023	60,286,081	60,286,081
As at 31 March	60,286,081	60,286,081
Less: Accumulated impairment loss	(41,786,080)	(41,786,080)
	18,500,001	18,500,001

Details of the subsidiary companies are as follows:

Name of Company	Place of incorporation	Effective equity interest		Principal activities
		31.3.2025	31.3.2024	
		%	%	
Direct subsidiary companies				
Sanichi Precision Mould Sdn. Bhd. ("SPM")	Malaysia	100	100	Design and fabrication of precision moulds and tooling
Asia Pinnacle Sdn. Bhd. ("APSB")	Malaysia	100	100	Design and fabrication of precision moulds and tooling
Sanichi Property Sdn. Bhd. ("SPSB")	Malaysia	100	100	Property investment and development
Sanichi Capital Sdn. Bhd. ("SCSB")	Malaysia	100	100	Investment holding company
Asia Glare Pte Ltd ("AGPL")#	Singapore	100	100	Dormant
Sanichi Mould (Thailand) Co. Ltd ("SMT")#	Thailand	100	100	Dormant
Bina Bicara Sdn. Bhd. ("BBSB")	Malaysia	100	100	Remittance services
Sanichi Asset Management Sdn. Bhd. ("SAMSB")	Malaysia	100	100	Dormant
EC Victory Sdn. Bhd. ("ECVSB")*	Malaysia	60	60	Transportation support activities
Sanichi Glove Sdn. Bhd. ("SGSB")	Malaysia	100	100	Dormant
Indirect subsidiary companies held through SCSB				
Air King Inc. ("AKI")#	United States of America	100	100	Dormant

* Audited by auditors other than the auditors of the Company.
\# The subsidiary company is consolidated based on its unaudited management account as at 31 March 2025.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

16. INVESTMENT IN SUBSIDIARY COMPANIES cont'd

Details for non-wholly-owned subsidiary companies that have non-controlling interest

The table below shows details of non-wholly-owned subsidiary companies that have non-controlling interest.

Name of Company	Proportion of ownership interests held by non-controlling interest		Profit/(Loss) allocated to non-controlling interest		Accumulated non-controlling interest	
	2025	2024	31.3.2025	31.3.2024	31.3.2025	31.3.2024
	%	%	RM	RM	RM	RM
PTSB	-	-	-	(3,031)	-	(14,682)
ECVSB	60	60	(9,119)	253,359	9,477,357	9,486,477
			(9,119)	250,328	9,477,357	9,471,795

Summarised financial information in respect of the subsidiary company that has non-controlling interest is set out as below. The summarised financial information below represents amounts before intragroup eliminations.

	31.3.2025	31.3.2024
	RM	RM
ECVSB		
Statement of financial position		
Current assets	24,308,765	24,270,430
Current liabilities	(514,390)	(554,237)
Net assets	23,794,375	23,716,193
Equity attributable to owners of the Company	14,317,018	14,229,716
Non-controlling interest	9,477,357	9,486,477
	23,794,375	23,716,193
Statement of profit or loss and other comprehensive income		
Other operating income	708,256	842,477
Administrative expenses	(677,135)	(7,311)
Income tax expense	(53,919)	(201,769)
Profit for the period/year, representing total comprehensive income for the period/year	(22,798)	633,397
Profit attributable to owners of the Company	(13,679)	380,038
Profit attributable to non-controlling interest	(9,119)	253,359
Profit for the period/year	(22,798)	633,397
Statement of cash flows		
Net cash from:		
Operating activities	(1,275,008)	286,876
Investing activities	1,276,056	842,477
Net changes in cash and cash equivalents	1,048	1,129,353

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

17. OTHER INVESTMENTS

	Group		Company	
	31.3.2025	31.3.2024	31.3.2025	31.3.2024
	RM	RM	RM	RM
Fair value through profit or loss:				
Quoted shares in Malaysia	881,854	5,780,581	881,854	5,780,581
Unit trusts	1,646,749	1,862,916	-	-
	2,528,603	7,643,497	881,854	5,780,581

The Group and the Company have classified the investment as FVTPL.

18. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	Group		Company	
	31.3.2025	31.03.2024	31.3.2025	31.3.2024
	RM	RM	RM	RM
Non-current				
Prepayment	1,680,000	-	1,680,000	-
Other receivables	1,559,501	1,158,372	526,929	246,068
Deposits	8,331,400	19,695,078	3,350,677	13,904,677
Prepayments	463,522	67,684	420,000	-
	10,354,423	20,921,134	4,297,606	14,150,745
	12,034,423	20,921,134	5,977,606	14,150,745

Included in prepayments are advance payments for a five-year maintenance package for an online web-based platform. The prepayments are amortised on a straight-line basis over the contract term.

19. INVENTORIES

	Group	
	31.3.2025	31.3.2024
	RM	RM
At cost:		
Property development costs (a)	102,400,053	99,763,403
Raw materials (b)	212,151	260,464
	102,612,204	100,023,867

The cost of inventories recognised by the Group as an expense during the financial year was RM 18,779,769 (31.03.2024: RM16,320,259).

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

19. INVENTORIES cont'd

(a) Property development costs

	Group	
	31.3.2025	31.3.2024
	RM	RM
As at 1 April/1 January	99,763,403	88,707,592
Cost incurred during the financial year/period	16,336,236	19,778,039
Cost recognised during the financial year/period	(13,699,586)	(8,722,228)
As at 31 March	102,400,053	99,763,403

Property development costs is analysed as follows:

	Group	
	31.3.2025	31.3.2024
	RM	RM
Freehold land	7,934,027	7,934,027
Development costs	94,466,026	91,829,376
	102,400,053	99,763,403

(b) Raw materials

	Group	
	31.3.2025	31.3.2024
	RM	RM
Consumables and spare parts	212,151	260,464

20. TRADE RECEIVABLES

	Group	
	31.3.2025	31.3.2024
	RM	RM
Trade receivables	6,591,496	4,486,180
Less: Impairment losses	(815,862)	(946,632)
	5,775,634	3,539,548

The credit period granted to customers ranges from 14 to 60 days (31.03.2024: 14 to 60 days).

The Group applies a simplified approach in calculating loss allowances for trade receivable at an amount equal to lifetime ECL.

The Group does not hold any collateral or other credit enhancements over trade receivable balances.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

20. TRADE RECEIVABLES cont'd

The movement of allowance for impairment during the financial year/period is as follows:

	Group	
	31.3.2025	31.3.2024
	RM	RM
As at 1 April/1 January	948,837	662,998
Charge for the financial period/year	149,413	696,399
Reversal during the financial period/year	(282,388)	(412,765)
As at 31 March	815,862	946,632

The aged analysis of trade receivables at the end of the reporting period:

	Gross trade receivables	Lifetime ECL	Net amount
	RM	RM	RM
Group			
31.3.2025			
Not past due and impaired:			
1 to 120 days	242,942	-	242,942
Past due and impaired:			
120 to 150 days	-	-	-
150 to 365 days	-	-	-
More than 365 days	5,948,908	(416,216)	5,532,692
	5,948,908	(416,216)	5,532,692
	6,191,850	(416,216)	5,775,634
Credit impaired:			
Individually impaired	399,646	(399,646)	-
	6,591,496	(815,862)	5,775,634
Group			
31.3.2024			
Not past due and impaired:			
1 to 120 days	1,544,762	-	1,544,762
Past due and impaired:			
120 to 150 days	-	-	-
150 to 365 days	134,411	-	134,411
More than 365 days	2,556,774	(698,604)	1,858,170
	2,691,185	(698,604)	5,532,692
	4,235,947	(698,604)	3,537,343
Credit impaired:			
Individually impaired	250,233	(248,028)	2,205
	4,486,180	(946,632)	3,539,548

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

21. CONTRACT ASSETS

	Group	
	31.3.2025	31.3.2024
	RM	RM
Contract assets	14,509,352	13,910,574
Accumulated impairment	(123,360)	-
As at 31 March	14,385,992	13,910,574

The contract assets primarily relate to the Group's right to consideration for work completed on development contract but not yet billed at the reporting date. Typically, the amount will be billed within 30 days and payment is expected within 14 days.

The contract liabilities represent progress billings issued for property development for which performance obligations have not been satisfied. Contract liabilities are recognised as revenue when performance obligations are satisfied.

The movements in contract assets during the financial year/period are as follows:

	Group	
	31.3.2025	31.3.2024
	RM	RM
As at 1 April/1 January	13,910,574	5,781,645
Progress billings during the financial year/period	9,869,399	19,536,819
Less: Revenue recognised during the financial year/period	(9,393,981)	(11,407,890)
As at 31 March	14,385,992	13,910,574

The movements in accumulated impairment are as follows:

	Group	
	31.3.2025	31.3.2024
	RM	RM
As at 1 April/1 January	-	-
Charge for the financial year/period	123,360	-
As at 31 March	123,360	-

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
cont'd

22. FIXED DEPOSIT

	Group		Company	
	31.3.2025	31.03.2024	31.3.2025	31.3.2024
	RM	RM	RM	RM
Fixed deposits with a licensed bank	1,645,344	1,500,000	-	-
Deposits with a cooperative	68,800,000	86,497,854	44,060,000	62,301,395
Less: Expected credit loss	(1,651,200)	-	(1,057,440)	-
	67,148,800	86,497,854	43,002,560	62,301,395
	68,794,144	87,997,854	43,002,560	62,301,395

Movement of expected credit loss (lifetime ECL):

	Group		Company	
	31.3.2025	31.03.2024	31.3.2025	31.3.2024
	RM	RM	RM	RM
At beginning of the financial year/period	-	-	-	-
Allowance for expected credit loss	1,651,200	-	1,057,440	-
At end of the financial year/period	1,651,200	-	1,057,440	-

Fixed deposits with licensed banks of the Group earn interest at rates of 2.45% (31.03.2024: 2.65%) per annum. Fixed deposits with licensed banks of the Group have maturity terms of 3 (31.03.2024: 3) months.

Deposits of the Group and of the Company were placed with Koperasi Maal Nizami Selangor Berhad ("KOMANI"), a registered cooperative under Suruhanjaya Koperasi Malaysia (SKM), which operates under the Ministry of Entrepreneur and Cooperative Development ("MECD"). These placements are governed by a regulatory framework that differs from that applicable to financial institutions regulated by Bank Negara Malaysia.

The deposits with the cooperative earn interest at rates ranging from 3.00% to 3.10% per annum (31.03.2024: 3.00% to 3.10%) and have maturity periods of 6 months (31.03.2024: between 3 to 12 months).

23. CASH AND BANK BALANCES

	Group		Company	
	31.3.2025	31.03.2024	31.3.2025	31.3.2024
	RM	RM	RM	RM
Cash and bank balances	6,889,219	5,867,369	140,026	749,144
Fixed deposits	68,794,144	87,997,854	43,002,560	62,301,395
Total	75,683,363	93,865,223	43,142,586	63,050,539
Less: Bank overdraft	(1,666,458)	(2,999,119)	-	-
Less: Deposits with a maturity period more than 3 months	(67,148,800)	(36,910,778)	(43,002,560)	(36,910,778)
Cash and cash equivalents as presented in statements of cash flows	6,868,105	53,955,326	140,026	26,139,761

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23. CASH AND BANK BALANCES cont'd

Included in the cash and bank balances is an amount of RM2,629,626 (31.03.2024: RM2,636,506) maintained in Housing Development Accounts pursuant to the Housing Development (Control and Licensing) Regulations 1991. Withdrawals from the Housing Development Accounts are restricted in accordance with the Housing Development Regulations 1991.

24. SHARE CAPITAL

	Group and Company			
	Number of ordinary shares		Amount	
	31.3.2025	31.3.2024	31.3.2025	31.3.2024
	RM	RM	RM	RM
Issued and fully paid:				
Ordinary shares				
As at 1 April/1 January	1,403,095,559	1,403,095,559	332,885,896	332,885,896
ESOS	240,000,000	-	4,296,000	-
Share consolidation	(1,478,786,003)	-	-	-
Capital reduction	-	-	(44,028,987)	-
	164,309,556	1,403,095,559	293,152,909	332,885,896

On 14 August 2024, the Company granted 240,000,000 share options under its Employees' Share Option Scheme ("ESOS") to eligible employees at an exercise price of RM0.016 per share, representing a discount to the market price of RM0.020 per share on the date of offer. The options carried no vesting conditions and were exercisable immediately. All options were fully exercised during the financial year, resulting in the issuance of 240,000,000 new ordinary shares.

On 16 December 2024, the Company completed a share consolidation of every 10 existing ordinary shares into 1 consolidated share, with fractional disregarded and resulting in the reduction in the number of ordinary shares from 1,643,095,559 ordinary shares to 164,309,556 consolidated ordinary shares.

On 3 February 2025, the Company completed a reduction of its issued share capital from RM337,181,896 to RM293,152,909 pursuant to Section 117 of the Companies Act 2016, following the special resolution dated 1 November 2024 which was approved and executed. The reduction was effected by offsetting accumulated losses of RM44,028,987 against the issued share capital.

The newly issued ordinary shares rank pari passu in all respects with the existing ordinary shares of the Company. The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions and rank equally with regards to the Company's residual assets.

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25. OTHER RESERVES

	Group		Company	
	31.3.2025	31.3.2024	31.3.2025	31.3.2024
	RM	RM	RM	RM
Non-distributable:				
Warrant reserves	-	9,233,231	-	9,233,231
Foreign exchange reserves	126,465	96,959	-	-
	126,465	9,330,190	-	9,233,231

Foreign exchange reserves

The translation reserve is used to record foreign currency exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

Warrant reserves

The salient features of the warrants are disclosed in Note 26 to the financial statements. During the financial year, the Company's warrants expired unexercised. Accordingly, the warrant reserve was transferred to accumulated losses in accordance with the Company's accounting policy.

Employees' share option scheme ("ESOS")

The ESOS is governed by the New By-Laws approved by the shareholders at the Extraordinary General Meeting held on 18 March 2021. The ESOS shall be in force for a period of five years from the effective date, subject to extension as provided under the New By-Laws. The ESOS is administered by ESOS committee appointed by the Board of Directors pursuant to the New By-Law. The ESOS is offered at the discretion of the ESOS Committee, to an eligible person from time to time within the duration of the ESOS.

The number of new shares allocated to the eligible person holding 20% or more of the Company's issued shares (excluding treasury shares) shall not exceed 10% of the total new shares issued under the ESOS. Additionally, no more than 70% of the ESOS options shall be allocated to eligible directors and senior management of the Group. Eligible persons must be full-time employees or directors, at least 18 years old, and not involved in any bankruptcy proceedings.

26. WARRANTS

On 28 May 2021, the issue of 601,311,751 free warrants on the basis of 6 rights shares together with 3 free warrants for every 1 ordinary share held by the entitled shareholders on the entitlement date was completed upon admission of the warrants to the Official List of Bursa and the listing of and quotation for the warrants F on the ACE Market of Bursa Malaysia Securities Berhad.

The Warrants F of the Company are constituted by a Deed Poll dated on 8 April 2021.

The salient features of the Warrants F are as follows:

(a) The issue date of the Warrants F is on 28 May 2021 and the expiry date is on 20 May 2024.

(b) The Warrants 2021/2024 can be exercised at any time during the period commencing on and inclusive of the date of issue of the warrants up to and including the expiry date. Any Warrants F not exercised during the exercise period will lapse and cease to be valid.

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26. WARRANTS cont'd

The salient features of the Warrants F are as follows: cont'd

(c) Each Warrant F entitles the registered holder to subscribe for 1 new ordinary share of the Company at the exercise price fixed at RM0.10 payable in cash at any time during the exercise period and shall be subject to adjustments in accordance with the provision of the Deed Poll.

(d) The new ordinary shares arising from the exercise of the F shall, upon allotment and issue, rank pari passu with the existing issued ordinary shares of the Company, save and except that they will not be entitled to any right, allotment, dividend and/or any other distribution that may be declared, made or paid before the date of allotment and issue of the new ordinary shares of the Company.

The Warrants F expired and lapsed on 20 May 2024. Accordingly, there were no unexercised warrants outstanding as at 31 March 2025.

	Group and Company Number of warrants	
	31.3.2025	31.3.2024
As at 1 April/1 January	601,311,751	601,311,751
Lapsed during the year/period	(601,311,751)	-
As at 31 March	-	601,311,751

27. BANK BORROWINGS

	Group	
	31.3.2025	31.3.2024
	RM	RM
Secured		
Term loans	28,072,385	30,587,076
Bank overdrafts	1,666,458	2,999,119
	29,738,843	33,586,195
Current		
Term loans	2,654,860	2,314,095
Bank overdrafts	1,666,458	2,999,119
	4,321,318	5,313,214
Non-Current		
Term loans	25,417,525	28,272,981
	29,738,843	33,586,195

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27. BANK BORROWINGS cont'd

The weighted average effective interest rates for bank borrowings (per annum) as at reporting date are as follows:

	Group	
	31.3.2025	31.3.2024
	%	%
Term loans	2.10 to 7.45	2.10 to 7.45
Above the Bank Lending Rate Bank overdrafts	0.75	0.75

The bank borrowings are secured by way of:

(a) First legal charged over the property of the Company;
(b) Legal charge over the rental collection account and debt service reserve account opened or to be opened and maintained with the bank;
(c) Corporate guarantee by the Company;
(d) Personal guarantee by a director; and
(e) Joint and several guarantees by the Company's directors.

28. HIRE-PURCHASE PAYABLE

	Group	
	31.3.2025	31.3.2024
	RM	RM
Total outstanding	56,044	74,753
Less: Interest-in-suspense	(3,335)	(5,889)
Principal outstanding	52,709	68,864
Less: Amount due within 12 months (shown under current liabilities)	(16,875)	(16,154)
Non-current portion	35,834	52,710

The non-current portion is repayable as follows:

	Group	
	31.3.2025	31.03.2024
	RM	RM
Within 1 - 2 years	17,596	16,875
Within 3 - 5 years	18,238	35,835
	35,834	52,710

The interest rate implicit in these hire-purchase obligation is 4.26% (31.03.2024: 4.26%) per annum.

The hire-purchase payable is secured by a charge over the property, plant and equipment under hire-purchase as disclosed in Note 12.

NOTES TO THE **FINANCIAL STATEMENTS**

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29. LEASE LIABILITIES

The maturity analysis of the lease liabilities are as follows:

	Group	
	31.3.2025	31.3.2024
	RM	RM
Minimum lease payments:		
Less than one year	100,576	93,765
Later than one year but not later than five years	36,288	117,040
Total minimum lease payments	136,864	210,805
Less: Unearned interest	(6,676)	(10,866)
Present value of lease liabilities	130,188	199,939

The lease liabilities component is analysed as follows:

	Group	
	31.3.2025	31.3.2024
	RM	RM
Current	94,661	86,532
Non-current	35,527	113,407
	130,188	199,939

The Group does not face a significant liquidity risk with regard to their lease liabilities.

The lease liabilities are denominated in Ringgit Malaysia and comprise land and buildings.

The Group applied the incremental borrowing rate to the lease liabilities ranging from 4.60% to 6.38% (31.03.2024: 4.60% to 6.38%) per annum.

30. TRADE PAYABLES

The normal credit terms granted to the Group ranges from 30 to 60 days (31.03.2024: 30 to 60 days).

31. CONTRACT LIABILITIES

Contract liabilities represent advanced billings, mainly from trading of tools and mould, received from customers. The revenue is recognised as and when the services are rendered and performed.

NOTES TO THE **FINANCIAL STATEMENTS**

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32. OTHER PAYABLES AND ACCRUALS

	Group		Company	
	31.3.2025	31.03.2024	31.3.2025	31.03.2024
	RM	RM	RM	RM
Other payables	7,224,475	7,436,003	10,498	10,498
Accruals	1,083,400	576,745	218,667	282,410
Deposits received	1,152	416,146	-	-
	8,309,027	8,428,894	229,165	292,908

33. RELATED PARTY TRANSACTIONS

(a) Identify related parties

For the purposes of these financial statements, parties are considered to be related to the Group and to the Company if the Group and Company have the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group and the Company and the party are subject to common control. Related parties may be individuals or other entities.

Related parties also include key management personnel. Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group and of the Company either directly or indirectly. The key management personnel of the Group and of the Company include Executive Directors of the Company.

(b) Significant related party transactions and balances

Amount due from subsidiary companies which arose mainly from advances, is unsecured, interest-free and receivable on demand.

Amount due to directors is non-trade in nature, unsecured, interest-free and payable on demand.

(c) Compensation of key management personnel

Directors' remuneration of the Group and of the Company during the financial year/period is as follows:

	Group		Company	
	31.3.2025	31.3.2024	31.3.2025	31.3.2024
	RM	RM	RM	RM
Fees	240,000	252,000	240,000	252,000
Salaries and other emoluments	529,625	689,194	24,500	21,500
Defined contribution plans	59,760	74,700	-	-
	829,385	1,015,894	264,500	273,500

NOTES TO THE **FINANCIAL STATEMENTS**

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34. FINANCIAL GUARANTEE CONTRACTS

	Group	
	31.3.2025	31.3.2024
	RM	RM
Corporate guarantee given to licensed banks to secure credit facilities granted to subsidiary companies	23,717,597	27,305,343

35. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's statements of cash flows as cash flows used in financing activities.

	Term loans (Note 27) The Group	
	31.3.2025	31.3.2024
	RM	RM
As at 1 April/ 1 January	30,587,076	37,208,270
Repayment of bank borrowings	(2,514,691)	(6,621,194)
Interest expense incurred (Note 8)	1,973,994	2,607,556
Interest expense paid	(1,973,994)	(2,607,556)
As at 31 March	28,072,385	30,587,076

	Hire purchase payable (Note 28) Group	
	31.3.2025	31.3.2024
	RM	RM
As at 1 April/ 1 January	68,864	88,043
Repayments of hire purchase	(16,155)	(19,179)
Interest expense incurred (Note 8)	2,554	4,206
Interest expense paid	(2,554)	(4,206)
As at 31 March	52,709	68,864

	Lease liabilities (Note 29) Group	
	31.3.2025	31.3.2024
	RM	RM
As at 1 April/ 1 January	199,939	72,534
Additions to right-of-use assets	31,364	239,419
Payments of lease liabilities	(101,115)	(112,014)
Interest expense incurred (Note 8)	14,180	7,572
Interest expense paid	(14,180)	(7,572)
As at 31 March	130,188	199,939

NOTES TO THE **FINANCIAL STATEMENTS**

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36. FINANCIAL INSTRUMENTS

Classification of financial instruments

The following table analyses the financial assets and liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

	Group		Company	
	31.3.2025	31.3.2024	31.3.2025	31.3.2024
	RM	RM	RM	RM
Financial assets				
Fair value through profit or loss				
Other investments	2,528,603	7,643,497	881,854	5,780,581
At amortised cost				
Trade receivables	5,775,634	3,539,548	-	-
Other receivables and refundable deposits	9,890,901	20,853,450	3,877,606	14,150,745
Amount due from subsidiary companies	-	-	222,213,190	197,326,939
Fixed deposits	68,794,144	87,997,854	43,002,560	62,301,395
Cash and bank balances	6,889,219	5,867,369	140,026	749,144
Financial liabilities				
At amortised cost				
Trade payables	2,137,097	2,501,194	-	-
Other payables and accruals	8,307,875	8,012,748	229,165	292,908
Amount due to directors	357,019	1,727,935	-	1,377,935
Bank borrowings	29,738,843	33,586,195	-	-
Hire purchase payables	52,709	68,864	-	-
Lease liabilities	130,188	199,939	-	-

Financial risk management objectives and policies

The Group and the Company are exposed to financial risk arising from its operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk and market risk.

The following sections provide details regarding the Group's and the Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of those risks.

(i) Credit risk

Credit risk is the risk of a financial loss to the Group and to the Company that may arise if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk mainly from trade receivables, other receivables and refundable deposits, deposit with a cooperative and contract assets; whereas the Company's exposure to credit risk mainly from other receivables and refundable deposits, deposit with a cooperative, amount due from subsidiary companies and financial guarantee given to licensed banks.

The management has in place a credit procedure to monitor and minimise the exposure of default. Receivables are monitored on a regular and an ongoing basis. Credit evaluations are performed on all customers requiring credit over certain amount.

NOTES TO THE **FINANCIAL STATEMENTS**

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36. FINANCIAL INSTRUMENTS cont'd

Financial risk management objectives and policies cont'd

(i) Credit risk cont'd

For cash and cash equivalents, the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties. For deposits placed with a cooperative, counterparties are subject to strict due diligence and require approval from the relevant authorities, including Suruhanjaya Koperasi Malaysia ("SKM"), under the Ministry of Entrepreneur and Cooperatives Development. This process involves assessing the legal enforceability of arrangements and reviewing the financial stability and position of the cooperative. All deposits with the cooperative are monitored on an ongoing basis through periodic confirmations and compliance checks to ensure continued validity and security. For impairment purposes, the Group applies the three-stage Expected Credit Loss ("ECL") model under MFRS 9 Financial Instruments. Deposits with no significant increase in credit risk remain classified under Stage 1, with impairment measured using 12-month expected credit losses. In developing the ECL estimate, management incorporates forward-looking macroeconomic factors, benchmarking against external market data, and applying relevant overlays to reflect risks most significant to the Group.

The Company provides advances to subsidiary companies and monitors the results of the subsidiary companies regularly.

Concentration profile

Concentration of credit risk arises when a number of customers are engaged in similar business activities or activities within the same geographic region, or when they have similar risk characteristics that would cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions. The Group monitors various portfolios to identify and assess risk concentration.

The Group major concentration of credit risk relates to the amount due from two (31.03.2024: one) receivables which constituted 16.29% (31.03.2024: 23%) of its trade receivables at the end of the reporting year.

Exposure to credit risk

The carrying amount of the financial assets recorded on the statements of financial position at the end of the reporting period represents the Group's and the Company's maximum exposure to credit risk in relation to financial assets. No financial assets carry a significant exposure to credit risk.

In addition, the Company are exposed to credit risk in relation to financial guarantee given to licensed banks and third parties. The financial guarantees have not been recognised in the financial statements since the fair value on initial recognition was not material as the financial guarantees provided by the Company did not contribute towards credit enhancement of the subsidiary companies' borrowings in view of the securities pledged by the subsidiary companies. The maximum exposure to credit risk in relation to the financial guarantees contract is as disclosed in Note 34.

(ii) Liquidity risk

Liquidity risk is the risk that the Group and the Company will encounter difficulty in meeting its obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from trade payables, other payables and accruals, bank borrowings and lease liabilities.

The Group's and the Company's funding requirements and liquidity risk are managed with the objective of meeting business obligations on a timely basis. The Group and the Company manage liquidity risk by maintaining adequate reserves and banking facilities by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

NOTES TO THE **FINANCIAL STATEMENTS**
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36. FINANCIAL INSTRUMENTS cont'd

Financial risk management objectives and policies cont'd

(ii) Liquidity risk cont'd

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and of the Company's financial liabilities at the end of the reporting period based on undiscounted contractual payments:

	Weighted average effective interest rate	Total carrying amount	On demand or within 1 year	Within 2 to 5 years	More than 5 years	Total undiscounted cash flow
	%	RM	RM	RM	RM	RM
Group						
31.3.2025						
Non-interest bearing:						
Trade payables		2,137,097	2,137,097	-	-	2,137,097
Other payables and accruals		8,307,875	8,307,875	-	-	8,307,875
Amount due to directors		357,019	375,019	-	-	357,019
Interest bearing:						
Bank borrowings	2.10 to 7.45	29,738,843	6,155,142	17,954,736	14,593,246	38,703,124
Hire purchase payables	4.26	52,709	18,708	37,336	-	56,044
Lease liabilities	4.60 to 6.38	130,188	100,576	36,288	-	136,864
		40,723,731	17,076,417	18,028,360	14,593,246	49,698,023
31.3.2024						
Non-interest bearing:						
Trade payables		2,501,194	2,501,194	-	-	2,501,194
Other payables and accruals		8,012,748	8,012,748	-	-	8,012,748
Amount due to directors		1,727,935	1,727,935	-	-	1,727,935
Interest bearing:						
Bank borrowings	2.10 to 7.45	33,586,195	4,488,684	17,954,736	15,718,434	38,161,854
Hire purchase payables	4.26	68,864	18,708	56,045	-	74,753
Lease liabilities	4.60 to 6.38	199,939	93,765	117,040	-	210,805
		46,096,875	16,843,034	18,127,821	15,718,434	50,689,289

At the end of the reporting period, the Company only inclusive of other payables in current liabilities, therefore no maturity profile.

The Company has provided corporate guarantees in favour of its subsidiary companies, as disclosed in Note 34. At the end of the reporting period, the counterparties to the financial guarantees do not have the right to demand cash as there is no default event by the subsidiary companies.

NOTES TO THE **FINANCIAL STATEMENTS**

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025
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36. FINANCIAL INSTRUMENTS cont'd

Financial risk management objectives and policies cont'd

(iii) Market risk

The Group is exposed to foreign currency risk on transactions that are denominated in currencies other than the respective functional currencies of Group entities. The currencies giving rise to this risk are primarily United States Dollar (USD), Singapore Dollar (SGD), Euros (EUR) Thailand Baht (THB) and others.

	Denominated in					
	USD	SGD	THB	EUR	Others	Total
	RM	RM	RM	RM	RM	RM
Group						
31.3.2025						
Other receivables	-	4,182	4,774	-	-	8,956
Cash and bank balances	6,313	21,262	10,823	3,959	10,490	52,847
Trade payables	(333,396)	(2,645)	-	-	-	(336,041)
Other payables	-	(17,883)	(3,754,680)	-	-	(3,772,563)
	(327,083)	4,916	(3,739,083)	3,959	10,490	(4,046,801)
31.3.2024						
Trade receivables	-	5,691	794,572	381,138	-	1,181,401
Other receivables	-	4,531	4,796	-	-	9,327
Cash and bank balances	5,975	24,399	10,872	3,959	10,490	55,695
Trade payables	-	-	-	-	(162,305)	(162,305)
Other payables	-	(20,224)	(3,771,749)	-	-	(3,791,973)
	5,975	14,397	(2,961,509)	385,097	(151,815)	(2,707,855)

NOTES TO THE **FINANCIAL STATEMENTS**

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36. FINANCIAL INSTRUMENTS cont'd

Financial risk management objectives and policies cont'd

(iii) Market risk cont'd

Foreign currency sensitivity analysis

The following table details the Group's sensitivity to a 5% increase and decrease in the Ringgit Malaysia against United States Dollar. 5% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel. A positive number below indicates a profit where the Ringgit Malaysia strengthens 5% against United States Dollar and vice versa.

		Group	
		31.3.2025	31.3.2024
		Effect on loss before tax	Effect on loss before tax
	Change in currency rate	RM	RM
USD	Strengthened 5% (2024:5%)	(16,354)	299
	Weakened 5% (2024:5%)	16,354	(299)
EUR	Strengthened 5% (2024:5%)	198	19,255
	Weakened 5% (2024:5%)	(198)	(19,255)
SGD	Strengthened 5% (2024:5%)	246	720
	Weakened 5% (2024:5%)	(246)	(720)
THB	Strengthened 5% (2024:5%)	(186,954)	(148,075)
	Weakened 5% (2024:5%)	186,954	148,075
Others	Strengthened 5% (2024:5%)	525	(7,591)
	Weakened 5% (2024:5%)	(525)	7,591

Interest rate risk

The Group's deposits with a cooperative and a licensed bank and bank borrowings are exposed to a risk of change in their fair value due to changes in interest rates. The Group's variable rate borrowings are exposed to a risk of change in cash flows due to changes in interest rates.

The Group manages the interest rate risk of its fixed deposits with a cooperative and a licensed bank by placing them at the most competitive interest rates obtainable, which yield better returns than cash at bank and maintaining a prudent mix of short-term and long-term deposits.

The Group manages its interest rate risk exposure from interest-bearing borrowings by obtaining financing with the most favourable interest rates in the market. The Group constantly monitors its interest rate risk by reviewing its debts portfolio to ensure favourable rates are obtained. The Group does not utilise interest swap contracts or other derivative instruments for trading or speculative purposes.

NOTES TO THE **FINANCIAL STATEMENTS**

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36. FINANCIAL INSTRUMENTS cont'd

Financial risk management objectives and policies cont'd

(iii) Market risk cont'd

Interest rate risk cont'd

The interest rate profile of the Group's significant interest-bearing financial instruments, based on carrying amounts at the end of the reporting period was:

	Group	
	31.3.2025	31.3.2024
	RM	RM
Fixed rate instruments		
Financial assets		
Fixed deposits	69,405,931	87,997,854
Financial liabilities		
Hire purchase payables	52,709	68,864
Lease liabilities	130,188	199,939
Floating rate instruments		
Financial liabilities		
Bank borrowings	29,738,843	33,586,195

Interest rate risk sensitivity analysis

Sensitivity analysis is not disclosed for fixed rate instruments as fixed rate instruments are not exposed to interest rate risk and are measured at amortised cost.

At the end of the reporting period, if interest rates had been 50 basis points lower/higher, with all other variables held constant, the Group's loss before tax for the financial year would have been approximately RM148,694 (31.03.2024: RM167,931) lower/higher, arising mainly as a result of lower/higher finance costs on floating rate borrowings. The assumed movement in basis points for interest rate sensitivity analysis is based on a prudent estimate of the current market environment

Fair values of financial instruments

The carrying amounts of short-term receivables and payables, cash and cash equivalents and bank borrowings except term loans approximate their fair value due to the relatively short-term nature of these financial instruments and insignificant impact of discounting.

The fair values of other investments are measured at fair value in the statements of financial position as at the end of the reporting period using Level 1 inputs for the purpose of fair value hierarchy in accordance with the generally accepted pricing model based on the net asset value of the unit trust fund.

The fair value of lease liabilities is determined by discounting the relevant cash flows using current interest rates for similar instruments as at the end of the financial reporting period.

The carrying amount of the floating rate term loans approximated their fair values as these instruments bear interest at variables rates.

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37. CAPITAL MANAGEMENT

The objective of the Group's capital management is to safeguard the Group's ability to continue as a going concern while maximising the return to shareholders through the optimisation of debt and equity balance. The Group's overall strategy remains unchanged during the current financial year.

The capital structure of the Group consists of debt (as disclosed in Notes 27 and 28) and equity (as disclosed in Notes 24 and 25).

Gearing Ratio

	Group	
	31.3.2025	31.3.2024
	RM	RM
Debt	29,791,552	33,655,059
Equity	244,858,395	259,406,544
Debt to equity ratio (%)	12	13

Debt consists of bank borrowings and hire purchase payable.

Debt to equity ratio is not applicable to the Company as the Company has no debt at the end of the reporting period.

38. CONTINGENT LIABILITY

Sanichi Property Sdn Bhd ("SPSB"), a wholly-owned subsidiary of the Group, is currently has a development project located in Melaka known as Marina Point, Klebang, Melaka ("Marina Point") that is currently pending completion. Certain Sale and Purchase Agreements (SPAs) were executed between SPSB and purchasers of units in this project.

As of 31 March 2025, the project remains pending completion and discussions are ongoing between SPSB and the certain purchasers on the settlement negotiation of liquidated ascertained damages payable under the terms of the SPAs. Based on legal advice obtained and information currently available, no legal suits, claims or formal demands have been filed by any purchasers against SPSB to date.

The Group has made an estimate for liquidated ascertained damages, which has been deducted from accumulated revenue recognised to date based on legal confirmations and the current status of negotiations. However, the ultimate liability, if any, may differ from the amount provided as it depends on the outcome of negotiations and any future legal proceedings.